19 May 81

FRANK STONESON Executive Director Diocese of the Armanian Church 630 Second Avenue N.Y.C., N.Y. 10016

Dear Mr. Stoneson,

For your general information, I shall be making the following parish/chapter visitations in the near future:

	May May	20th - 31st -	Lawrence-Holy Cross (Chapter dinner-meeting) Graduation-Holy Trinity (tentative chapter organizational meeting) Gr. Lowell-Sts. Varaanantz (organizational)
(137) (June June June June	5th - 6/7th - 6/7th - 13-14th-	New Britain-Holy Resurrection (general) Hartford-St. George (organizational) Sprinfield-St.Jubn the Divine (tentative) Gr. St. Louis-Holy Shoghagat (general) Regional Conference & Anniversary Ball

Visitations are done periodicalty as our budget allows. Other parishes under sonsideration are: Providence, Toronto, Bayside, and Cleveland.

I am planning to be at the Diocese on June 9-11. I hope that we will be able to meet during this time. I look forward to seeing you and discussing mutual concerns.

Sincerely, JAMES MAGARIAN Execu**tive** Secretary

c.c. Primate.

April 15, 1981

Mr. Karl Gozigian 105 Wynnfield Drive Syracuse, New York 13219

Dear Mr. Gozigian:

The ACYOA Mission Program, originally planned for this summer, will take place during the week of Armenian Christmas, Janaary 6, 1983.

The Reverend Father Yeprem Kelegian, has been appointed to head the Mid-Western Mission Team. As soon as plans are developed, they will be communicated to you.

James Magarian, ACYOA Executive Secretary, will be in touch with you from time to time concerning the program.

The Mission Program is one of the important undertakings of our youth groups and has proved extremely beneficial wherever it has been offered in the past.

We anticipate it will prove equally rewarding in your parish.

Prayerfully,

aly Mangia

Archbishop Torkom Manoogian Primate

C.c. James Magarian

April 13, 1981

Mr. James Magarian 99 Pond Road Tyngsborough, Massachusetts

Dear James:

The Primate asked me to respond to some questions posed in your letter of March 25. For the past two w-eks he has been in and out of the office with hardly any time to tend to his work, and it will continue so through Easter, Martyrs Day and the Assembly.

His Eminence expects to be here and present for the Orientation on June 9.

He will have to get to you a bit later about the Tour Director of the "journey" to Armenia, July 1-16.

Father Michael has been appointed for the Holy City Tour. An official letter will confirm this in a couple of days, with a copy forwarded to you.

As to the Mission Program, the Sts. Joachim and Anne Church had been informed about the summer program, I have been told, but not the Christmas one. The Primate will inform them of the new program, and inform Syracuse as well. And copies will be sent to you as well.

The Primate will look over the Keghart issue as soon as he gets it.

This will probably be my last official communication to you. Good luck and stay well.

Sincerely,

Jack Antreassian

March 23, 1981

Miss Sona Yazijian 2641 North Newland Chicago, Illinois 60634

Dear Sona:

I received your letter of March 4 and have enclosed the statement and bills which you requested.

This question of financial communication should be settled once and for all. James has never made any trips to New York just to pick up such material, but there has been a constant difficulty in clairfying budget matters.

Sona, would you kindly send all future correspondence to Jack Antreassian who will be replacing me for an interim period.

Wishing you a happy and healthy life in the future.

Yours sincerely,

Syraun Palvetzian Executive Director

Enclosures

sj

Apr11 27, 1981

The Reverend Father Yeprem Kelegian Assistant Pastor, St. James Armenian Church 465 Mount Auburn Street Watertown, Massachusetts 02172

Dear Father Yeprem:

We are writing to inform you that the ACYOA Mission Program, originally planned for this summer, will take place during the week of Armenian Christmas, January 6, 1982.

As you are aware, the Mission Program is one of the important undertakings of our youth groups and has proved extremely beneficial wherever it has been offered in the past.

This year it was decided to holdthe Mission Program in Palos Heights, Illinois and Syracuse, New York, and you are hereby appointed to head the Mission Team to be held in Syracuse, New York. James Magarian, the ACYOA Executive Secretary will be in touch with you from time to time concerning the program.

May God's love strengthen and guide you in all your endeavors.

Prayerfully,

Archbishop Torkom Manoogian Primate

April 15, 1981

Mr. Sarkis Boyajian Chairman, Sts. Joachim and Anne Armenian Church 12600 South Ridgeland Palis Heights, Illinois 60463

Dear Mr. Boyajian:

The ACYOA Mission Program, originally planned for this summer, will take place during the week of Armenian Christmas, January 6, 1982.

Deacon Michael Chevian, Deacon in-Charge of St. George Armenian Church in Waukegan, Illinois, has been appointed to head the Mid-Western Mission Team. As soon as plans are developed, they will be communicated to you.

James Magarian, ACYOA Executive Secretary, will be in touch with you from time to time concerning the program.

The Mission Program is one of the important undertakings of our youth groups and has proved extremely beneficial wherever it has been offered in the past.

We anticipate it will prove equally rewarding in your parish.

Prayerfully,

Archbishop Torkom Manoogian Primate

c.c. Mr. James Magarian

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Archbishop Torkom Manoogian, Primate

16 December 81

TO ALL ACYOA CENTRAL COUNCIL MEMBERS:

We trust that everyone returned home safely from our meetings in New York City. The Executive Secretary and Chairman had an interesting time trying to get through the snow storm. We were on the road for $11\frac{1}{2}$ hours, and needless to say, we discussed everything there is to discuss....

It is important to say that our meetings went very well. Everyone made contributions that had meaning. Our discussions did not digress to any significant degree, as we addressed all items of the agenda in addition to other important topics quite thoroughly. If this meeting is any indication of our abilities to handle and follow through on our responsibilities, then we shall show a measurable amount of accomplishment at year's end.

Our ability to communicate with one another, to understand each other's needs, skills and areas of expertise, as well as our ability to work well together indicates our commitment and dedication to our Church and Organization. As we had indicated, we should know the officers and members of the chapters in our respective regions; to understand their needs and how the Organization can help them and the youth of the particular parish. Likewise, we should know each other and develop relationships that will help us in our endeavors to fulfill our roles as servants of the Holy Church.

At this time of year, as we are about to greet the New Year and the Holy Nativity of Christ, let us ponder the true meaning of the Theophany of our Lord and Saviour. God descended from His heavenly throne to be with us; to be born and revealed (Chrisdos Dzunav yev Haidnetzav) to us - not just 2,000 years ago, but every day. As leaders of our Organization, we too must go beyond the meeting table; going out to our parishes and youth, meeting with them, helping them, motivating them, understanding them, and finally helping them also to be a part of the living Church - an active participant in the family of the Church.

May the many blessing of the season be yours - today and throughout the New Year. May God bless you with good health and good works as you continue to serve the Holy Church.



SHN'HAVOR NOR DAREE YEV SOORP DZNOONT Happy New Year and Merry Christmas,

JAMES MAGAR

Executive Secretary

Central Council

File

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AR CHBISHOP TOR KOM MANOUKIAN AR MENIAN CHUR CH 630 SECOND AVENUE NEWYOR K USA

SHAD GETZAVINK VOR KONE MEG ORINAG TCHE ARA KVADZ MEZI LEADER HANTESEN OUR HRADARAGVERE MER HOTVADZE STOP GEKHENTRENK AMEN DJIK KORDZ TERVI VORBESZ KONE MEG ORINAG OONENANK

CATHOLICOSHIASKEN

APPENDIX H

Mr. Michael Zeytoonian 34 Pequossette Street Watertown, MA 02172

January 9, 1980

Mr. Paul Pogharian 44 Concord Avenue Watertown, MA 02172

Dear Paul:

The establishment of an ACYOA Alumni Group would be of tremendous value to the ACYOA as well as to maintain an outlet for adults who are no longer actively involved in the ACYOA, but identify with its purposes and wish to support it actively. If you recall, the initial attempt was made in Providence in 1977, but no follow-up took place.

Enclosed is a rough outline of a proposed Alumni Association. As you know, the idea of forming an Alumni Group was discussed at the General Assembly last August and the Assembly did decide to embark on an Alumni program.

I have spoken to several "would-be" ACYOA Alumni and all of them have a very favorable opinion of the idea and are interested in getting involved. Can we set a target date of having the first Alumni session on the Saturday of the 1980 Sports Weekend? This would fit right in since the traditional Alumni Dinner Dance is on the Saturday night of every Sports Weekend. We have talked about this in a recent Sports Weekend Committee meeting as well, and the Committee felt that a good arrangement would be to have an Alumni Session on Saturday, followed by an Alumni Cocktail Party, and then the Alumni Dinner Dance.

Please put this proposed draft of the Alumni Association on the agenda for the next ACYOA Central Council meeting. This is by no means meant to be a finished set of by-laws, but a tentative outline. I would be willing to form a committee and pursue this further, and lay the groundwork for the Alumni Group. We will need something temporary to go on that can be reworked if necessary and then ratified by the first Alumni session. Then we will have to work on a mailing list with the objective of getting as many alumni as possible to attend the first session on August 30, 1980. This will also attract more people and families to come to Sports Weekend, something we've wanted to achieve for years.

Good luck in your endeavors.

Sincerely, Muhael ;

Michael A. Zeytoonian

MAZ/rvz

March 4, 1981

Mr. James Magarian, Executive Secretary Armenian Church Youth Organization c/o Sts. Vartanantz Armenian Church 180 Olde Westford Road Chelmsford, Massachusetts 01824

Dear James:

I received your correspondence of February 12 and regret the late reply. However, I have several comments which, for clarity's sake, are outlined below:

1. You mentioned drafting letters for a financial appeal. Please do so at once; we really cannot afford to wait.

2. With regard to mail sent from the Diocese, any letters addressed to you are forwarded immediately, so this should not cause any major delays. Also, all mail is sent first-class unless it is a bulk mailing or particularly heavy. Lastly, please keep the use of your personal address to an absolute minimum; I know it may be inconvenient at times, but it would be more appropriate to keep headquarters in New York as the official corresponding address for the A.C.Y.O.A.

3. Petty cash needs should be arranged with the A.C.Y.O.A. treasurer. Perhaps they can forward you \$100. periodically which can be justified later with receipts.

continued...

Jam<mark>es Magarian</mark> Page 2

1 2

4. Concerning the "Certificate of Recognition," the design struck me as a bit unimaginative and old-fashioned. Also, what is the criteria for winning such a certificate? It was not clear.

5. With regard to the A.C.Y.O.A. emblem, I felt we should wait until the Canadian Diocese is officially separate and then with a "design contest" embark on a revamping of the design (i.e. removal of the maple leaf, etc.). Also, why change the color?

6. Suggestions for new stationery do not seem to be much of an improvement on the old - in fact, from the samples you submitted, the old design had a better appearance than the new. Any name added to the stationery, by the way, should not appear under the Primate's, but should appear at the bottom, perhaps on the same line as "Central Council" is. I do think it is an excellent idea to have each chapter add its own name to the stationery. Also, the Junior A.C.Y.O.A. stationery should not be the same as the Senior; the age groups and interests are completely different and this should be an Assembly decision.

7. Concerning Item IV - on the lecture-discussion program - I would be in touch with Nancy Basmajian. She has set up a very good program with the Juniors, advising them of meeting ideas, fund-raising suggestions, and cultural activities they can plan and organize in their parishes. This kind of thing with different areas would be good for the Seniors.

8. Membership cards seem to be fine. I think they should retain the distinctive A.C.Y.O.A. purple color; plastic-coating is too expensive and not really necessary. As for the <u>Sacraments and Prayers</u>, a committee of clergy, youth, artists and publicity people should be organized to see the project through and present a final outline to the Primate. Earlier presentations and changes for its reprinting were begun by Valerie Goekjian and Edward Kaiserian and should be on file. Also, funding for the project should be sought. Perhaps a former A.C.Y.O.A. member who may be a professional printer could do it for free?

continued...

James Magarian Page 3

9. Lastly, concerning the Armenian Studies Program, where is the corrected flier? (You enclosed the old one.) There should be more advertising with more details concerning who can join the trip, ages, qualifications, etc. There was a list of donors to be contacted for financial assistance. What is happening with that?

That is it for the moment. I am truly sorry for the matter-of-fact outline, but it seems the best way to cover all comments and questions long-distance.

Good luck and keep in touch!

Yours sincerely,

Syraun Palvetzian Executive Director

Armenian Church Youth Organization of America CENTRAL COUNCIL

630 SECOND AVENUE NEW YORK, N.Y. 10016 MURRAY HILL 6-0710

SYRAUN:

I just received a call from a young man at U-Mass Amhurst who is working on an Oral History Vedio Tape project on the Genocide and Education.

He is looking for slides on Armenian and Eastern Turkey for background and supplementary materials for the film. I am preparing the slides for him to view that I have on Armenia and thought if you still had the slides of Eastern Turkey I could show him those too. Hopefully he will use them and make his project that much better.

I'll be calling you about this. I am planning to meet with him on March 2nd. His name is Ara Jundanian. I hope we can help him out. He is especially having a difficult time in finding slides on Eastern Turkey.

JIMMLE

"FAITHFUL TO THE APOSTOLIC FAITH OF OUR FATHERS"

AIRMENICA CHURCH YOUITH ORGENIZETUON OF AIMERICE

Archbishop Torkom Manoogian, Primate

12 February 81

SYRAUN PALVETZIAN Executive Director Diocese of the Armenian Church 630 Second Avenue N.Y.C., N.Y. 10016

Dear Syraun,

Enclosed are some materials that have been sent to all Central Council members requesting their commentary and suggestions. We would appreciate your comments and suggestions as well. Kindly note the deadline date of March first, afterwhich time some action will be taken on some of the items.

With regard to the financial situation of the Council, I do not see an immediate solution to the cash-flow problem. Even with an appeal to members, former members and persons who have the means to donate to the Organization, this will take some time before any money comes in. I have begun drafting letters to the aforementioned regarding an appeal. I intend to begin sending within a couple of weeks.

Regarding the compiling of a mailing list from the file records of the ACYOA, I shall be sending a letter to Takouhi Zadorian with instructions on what is needed. I shall send you a copy and inform Takouhi that she must clear the time necessary with you before beginning.

Noting the time it takes for mail to be forwarded (and I do understand the need to send mail by the Third Class rating for financial reasons) I am beginning to use my office address for responses that need be received immediately.

C. Again with regard to my expense account, is it possible for me to administer it myself, or, to have some type of petty cash account set up for immediate use purposes ? I have a great deal of printing and mailing upcoming for the Armenian Studies Programs and will need cash to continue designing and producing materials for publicity and explanitory reasons. Kindly inform.



Sincerely yours AMES MÁGARIAN Executive Secretary

Central Council

AIRMENICAN CHURCH YOUITH ORGENIZETTION OF AIMERICE

Archbishop Torkom Manoogian, Primate

12 February 81

His Eminence ARCHBISHOP TORKOM MANOOGIAN Primate - Diocese of the Armenian Church 630 Second Avenue N.Y.C., N.Y. 10016

Your Eminence:

Enclosed is a Memorandum for all members of the Central Council. Included with this memorandum are materials which I would like the Council to comment and suggest on.

I would respectufully request that if Your Eminence has the opportunity, it would assist us to have your commentary.

Kindly take note of the deadline date (March 1st), after which time some action on the enclosed shall commence.

Your obedient servant, JAMES MAGARIAN



Armenian Church Youth Organization Of America

Archbishop Torkom Manoogian, Primate

March 2, 1981

Dear Mr. Magarian:

This letter is in reference to your memorandum dated February 11, 1981. I am in favor of the Certificate of Recognition and the Lecture-Discussion but am strongly opposed to the rest of the proposals.

The Certificate of Recognition is a nice way of saying thankyou to not only Central Council Members (both past, present and future) but also Chapter Chairman. It is these people who do quite a bit of work and very seldom receive recognition for it. People forget that a simple thank-you means alot.

The Lecture-Discussion Program also seems like it would be very beneficial but why do we have to make it in the form of a proposal? It seems as though the Central Council can just implement this program on their own.

I know many chapters who would like to have such a program but are not aware as to how it should be set up. If we can give them explicit guidlines to follow, I feel this would be very beneficial to many chapters.

I am totally against the re-designing of the A.C.Y.O.A. emblem. Our organization designed this many years ago and I feel it should stay as is. You may look and say, "Well times are changing" but that is not the answer. Are they converting the Armenian Services in our Church to all english because the majority of the young adults today cannot speak the language, No! We should keep our original identy and not try to modernize it or change it.

This also would involve alot of printing for various forms and at the present time we do not have this type of money to play around with. This is our emblem and I feel it should stay as is.

Another thing which I am quite surprised that would <u>even</u> be <u>considered</u> is the reprinting and design of our stationery. Our stationery is beautiful the way it is and it fits the needs perfect. We should have plenty of it. I know myself, I have over 500 sheets.



Central Council

Mr. James Magarian March 2, 1981 Page 2

If we print it with the Executive Secretary's name on it, what happens in the event the Executive Secretary should take on another job in years to come and the Central Council is without an Executive Secretary for another two years. Does that mean the Central Council would have to print more stationery with no name on it and then when the new Executive Secretary is found, re-print new stationery. This seems very wasteful and unrealistic. The simpler the farther it will go. Also, as I have mentioned before, we do not have the money to spend on this. If we have the money to print on the stationery than I feel all Central Council members should attend the Chairman's Roundtable meeting. After all, we are the ones who are implimenting the program and we all should be there to help our Chapter Chairman out. Also, at this time we can talk to our Chairman in our particular regions. But looking at it at a realistic way, we decided not to send two Central Council members because of the financial cost which I feel was done to the best interest of our organization. But printing and re-designing of our stationery is a wasted expense! If the delegates want us to revise and redesign the stationery fine, but we have no authorization to do it on our own.

Also, membership cards may be needed but do we <u>really</u> need them this year? We should ask ourselves how many people use them. This again is an added expense which we do not have the money to waste on.

The A.C.Y.O.A. Banner and Poster again sounds like a crazy idea. How old are we? Things like that are more for the juniors. How many people are going to use it? Would you hang a banner in your home, car, etc.? People may buy them and look at it for a month but it will probably then be put into the drawer or thrown away. At our last meeting, if it wasn't for the Diocese subsidy, we would not of had enough money to pay for our own personal operating expenses. Where will the money come from to design and print these? We can barely meet our bills now!

I am sorry I am sounding so negative on the majority of the programs but I feel it is my duty to represent the organization to the best of my ability. If these programs should go through, the General Assembly will be informed by myself that it was not through a majority vote!

After our last meeting I am very shocked about these proposals. It was also noted in the memorandum that the Executive Secretary was to have stationery printed very soon. If that is the situation I would also like to request to have my own personal stationery. Mr. James Magarian March 2, 1981 Page 3

The Central Council and Executive Secretary should sit back and think twice about what we are doing before we jump into it.

Sincerely,

Namay L. Malkasia

Nancy L. Malkasian Central Council Representative Midwest Region

nlm

cc The Most Very Reverend Archbishop Torkom Manoogian Central Council Chairman Central Council Members

Armenian Church Youth Organization Of America

Archbishop Torkom Manoogian, Primate

February 22, 1981

The Most Reverend Archbishop Torkom Manoogian, Primate Diocese of the Armenian Church of America President, Armenian Church Youth Organization of America 630 Second Avenue New York, New York 10016

Your Eminence:

I would like to inform Your Eminence that I have not yet made my final determination regarding whether I wish to remain a part of the Central Council of the ACYOA. My decision is contingent upon the resolution of a few issues, the discussion of which is attached.

As we have already discussed, I sense that my efforts could be counterproductive for the Church, ACYOA and myself until I know the disposition of questions which I raise. I feel very strongly that unless my principles are aligned with those of Your Eminence, the Executive Secretary and the other members of the Central Council, I cannot continue to be a productive member of the ACYOA. The ideological differences are obviously important enough for me to consider resignation from the Council quite seriously.

In the interim, I will continue to carry out the duties of the Treasurer of the Central Council, with the interests of the entire organization in mind.

Respectfull Sona Yazijian

Central Council Treasurer

Attachment



James Magarian Michael Yapchaian Nancy L. Malkasian Robert Borzakian Jr. Mark Kazanjian

Central Council

ATTACHMENT: ISSUES OF CONCERN

The analysis which follows will present several questions and my viewpoints regarding them. It is hoped that the discussion will not be taken personally, and that it will provide some food for thought, and eventually, some action.

I THE ROLE OF ACYOA WITHIN THE DIOCESE

What is the interrelationship of the ACYOA with the Diocese and its organizations? For what is ACYOA responsible and for what are the other organiza tions within the Diocese and parishes responsible?

According to the ACYOA Constitution, which was approved by the Diocesan Council, our primary explicit responsibility is to the youth of the Church, who are aged eighteen and older. Yet, at the past several Central Council meetings we have also become responsible for other areas of concern within the Diocese. This raises the conceptual issue of the role which ACYOA <u>should</u> play within the Church.

I contend that ACYOA cannot be expected to provide the solutions for everyone or everything. The organization cannot be expected to provide its limited human and financial services to assist other Diocesan/parish organizations/ventures if it is to the detriment of the ACYOA. Furthermore, we cannot be short-sighted. Although our assistance in a certain area might be beneficial for the ACYOA in the long-run, it might hurt it enough in the shortrun to ensure that ACYOA no longer exists when the distant future arrives.

Thus, I find it confusing to listen to arguments for ACYOA to be doing work for the Juniors. They have a person at the Diocesan level working halftime; in a sense we would be usurping her authority. Moreover, why should we assume that ACYOA Seniors can better deal with the problems and desires of the Juniors than another organization within the Diocese? The best advisors for Juniors on the local level have always seemed to be the somewhat more "veteran" ACTOA alumni...from the 50's and early 60's. Additionally, I do not find it wise for any organization to overextend itself. The risks involved with spreading too thin are too costly. We are in danger of not doing anything well; we risk failure on all fromts instead of successes on a few well chosen ones. What good will it do the Juniors if we help them now but cannot assure them that a Senior organization will exist when they come of age?!

The amount any organization can accomplish is a function of its human and financial(capital) resources. The maximum output of ACYOA is similarly constrained by such resources. The solution is to retrench, cut-back, and properly direct our energies and material strength. First, ACYOA should do what it was set up to do originally. Then, once this is accomplished SUCCESSFULLY, it can expand to other pastures. An organization should only spend and provide according to its means. It is not only a question of efficiency but that of EFFECTIVENESS. We could be very efficient in allocating our resources, but completely ineffective in doing so in light of our missions and objectives.

Right now, I do not see ACYOA meeting the challenges of the market which it is supposed to serve, according to the Constitution. Until we have met these challenges and have them under control, we should mind our own business, and our business only. If every organization within the Diocese did so, there would not be a problem of the interrelationship of these groups.

II THE PURPOSE OF THE ACYOA

Once the interrelationship with the Diocese has been delineated, clearly established, the Central Council of the ACYOA can begin to determine the e 3

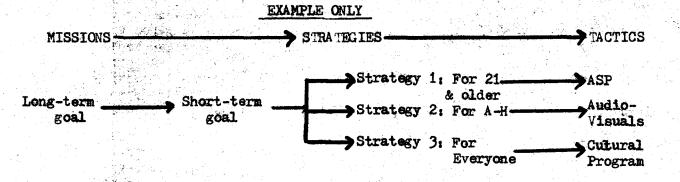
its missions/goals/objectives....both short-term and long-term.

What do we, as an organization hope to accomplish in the next year? in the next two years? five years? twenty years? I am not talking about the specific programs/activities, but in general terms, WHY DOES ACYOA EXIST? What do we hope to accomplish through these activities which we so diligently plan and promote? Are we trying to make the youth aware of their Armenian heritage? Are we trying to teach them the traditions and doctrine of the Armenian Church? Are we trying to propagate the Armenian Church? the Armenian race? What is our MISSION?

Whatever our goals are for the long run, we must determine them, prioritize them and then establish programs specifically intended to help us ment those goals. We must also set up some specific short-term goals, with the relevant programs.

Unfortunately, I do not see the Central Council of the ACYOA, which is the primary planning body for the organization, doing any such long-range and short range planning !! We just deal with the operational , days to day, issues of ACYOA. Well sorry folks, I cannot see how you expect an organization to progress and grow in such a haphazard manner. Even when a person plans a family these days we are talking about weeks, months , years of planning. Should we be any less therough in the work of the Church Youth Organization?! We sponsor activities, but do we all have some understanding as to why we are sponsoring activities? If we could determine the underlying basis for the programs we suggest, and discuss THESE ISSUES, then we could easily prioritie our programs; the prioritization would proceed by what they hope to accomplish (benefits), rather than by financial costs. To base our decisions, as we have been doing in the past few meetings, on the financial considerations only is the worst thing for a non-profit organization to be doing. Not everything can be measured in dollars and cents. We should be talking about what our goals are and how this program will help to achieve those goals.

For example, we should not be discussing the Armenian Studies Program in and of itself. What we should be thnking and saying is that we have a <u>long run goal</u> to make the Armenian youth more aware of their heritage. Then, we say that we intend to increase this awareness by the Armenian youth by 25%, in the <u>short run(</u> in the next two years). Based on these two missions, we are ready to consider alternate strategies for accomplishing them. One such strategy could be to target our activities to those who are ages 21 and older. Another could be to target them to those whose names begin with the letters A through H. Then, we select the most appropriate program for the particular group with which we are dealing. So, we might decide to have a program for members aged 21 and up called the ASP, then we worry about the actual tactics of the activity...the definition of the program to the last detail.



Attachment p.3

one there will have have In the instance of the way the Central Council does its planning now, the arrows in my diagram would be reversed. It is a very illogical way of doing things. It wastes a lot of time, and enangy of the CC members. It keeps us tied up with trivial matters and LEAVES US WITH NO TIME TO CONSIDER THE REAL PROBLEMS FACING THE ORGANIZATION V Five years ago, ACYOA had a long range plan because the organization had just been reformed and there was a sense of direction. Now, we have reached a stage in the development of the organization to re-evaluate our long range plan and make up a NEW IMPROVED LONG RANGE PLAN. This year is a CRITICAL YEAR for the Central Council.

The benefits of directing our offorts toward the planning and logical analysis of ideas are numerous. If the chapters and membersip see the CC and ACYOA progressing in such a manner, they might have more respect for what ACYOA and the CC are doing. The CC could actually LEAD and GUIDE the ACYOA out of mediocrity. If we fail to set the example, how can we expect chapters to do things any less RANDOMLY AND HAPHAZARDLY than we are? So, at the General Assembly in 1981, I certainly hope that we present a report on behalf of the Central Council which shows a logical basis for our actions AS WELL AS outlines for the long range and short term development of the organization. If we cannot make a statement regarding the direction of the ACYOA, who can?

Finally, it should be noted that IT IS THROUGH OUR GOALS/ MISSIONS/ OBJECTIVES AND STRATEGIES THROUGH. WHICH WE CAN DIFFERENTIATE OURSELVES FROM THE COMPETITION NOT THROUGH OUR TACTICS For example, Hye Travel and ACYOA could both offer the exact same tour of Armenia. The difference between our program and theirs would be the difference between our goals and their goals. Believe me, the general Armenian public is quick to see through to these underlying goals, being as paranoid as Armenians are. So, if the goal matters to them, they will pick that tour. All we have to do is make sure that people can read between the lines to get the point.

IN SUMMARY, I would therefore like to see a significant portion of our next meeting devoted to the issues of GOALS. We need to define our direction before we inadvertantly run ourselves into the ground.

III THE ROLE OF THE EXECUTIVE SECRETARY AND CENTRAL COUNCIL

What is the function of the Executive Secretary? What is the function of the Central Council? In what manner do they interact, interrelate? Who is responsible for what?

It has been my understanding that the Executive Secretary is a STAFF position, as opposed to the LINE position of the Central Council. In other words, decision-making is done by the Contral Council(line authority) while supporting functions are carried out by the Executive Secretary(staff functions). An analogy in the business world would be the difference between a Vice-President of the XYZ Division (line) versus the Assistant -to-the President(staff). The Assistant merely investigates matters for the President and the other line -managers. He considers alternatives, presents them, and makes a recommendation. The final decision restauth the Division Managers This is exactly how I had envisioned the relationship and the President. between the Central Council and the Exec Sec.

What I am actually seeing, however, is a great deal of "decision-making" occurring at the Exec. Sec. level. What I am seeing is a lack of alternatives being presented regarding each issue raised during meetings. What I am seeing is a lot of things being forced down the Central Council's threats! This irritates me, frustrates me, and causes me to believe that I am not being al-lowed to perform my obligations to my "constituents"; I am not making any policy decisions; I as not guiding or leading the organization. The Exec. Sec, has become the de facto leader of the organization. This seems to be a VERY INTERESTING turn of events.

Attachment p.4

If everything has algeady been predetermined, why do we need a Central Council? to do someone else's grunt work? I thought is was a position of leadership and not one of serfdom! True, there is a certain amount of work that Central Council members must do, but I see nothing different between the work I do now and what I was doing a year ago. So WHY DO WE HAVE AN EXEC. SEC.? WHAT EXACTLY IS HE DOING THAT WAS NOT GETTING DONE BEFORE?!

I had anticipated, for example, the following interrelationship between the CC and Exec. Sec.:

The Central Council decides that , in the long run, we should strengthen the understanding of our Armenian heritage among the membership. In the short run we determine that we want at least 25% of our current membership to be involved in a program of activity which will achieve this long term goal. Finally, we suggest a few ideas for programs which might be the means for achieving our aforementioned goals. At this point the Exec, Sec. goes to his drawing board. He not only investigated the alternative programs proposed, but thinks of otthers as well. He develops several options (PLAN A, PLAN B, PLAN C, ETC) and presents them to the Council at the next CC meeting, with his recommendation. Then, the CC determines whether it has enough information to make a final decision regarding the matter. If not, the Exec. Sec. goes back to the drawing boatd. If yes, then a decision is made. Bear in mind that the Central Council members will asist the Exec. Sec. in gathering the necessary information for his presentation. They will also help the Exec. Sec. further develop proposals they had suggested, by further elaborating on them. But, the bulk of the work is done by the Exec. Sec.

The Central Council will thus be freed up to do their particular assigned tasks and will spend less time worrying about developing the operational issues. They will have more time for Public Relations and Chapter Visitations; this will help the local chapters develop. They will be able to lead and guide these chapters and develop the creativity within each chapter. It is only by strong leadership that the GC can hope to achieve some respect. Right now, we are not providing this needed leadership because we he belabored with the tactical problems.

It worries me tremendously when the Exec. Sec. comes to a meeting with only one alternative developed (without costs and benefits considered, at that!). Of course, the Central Council will proceed to rip it apart because

- 1) they do not see the reasoning behind the single proposal,
- 2) they assume that the other algernatives were not thoroughly considered,
- 3) they were not shown how any of their bright ideas just would not

work. given the circumstances.

The time spent in knocking down suggestions is unbelievable! And of course, after tearing down the Exec. Sec's suggestions, in order not to delay decisions further, we proceed to develop the other alternatives on the spot. That is really ridiculous. Quick decisions should not be thoughtless decisions. What we end up doing is making a rash judgment without considering the numerous ramifications of our hasty decision. Tempers flare and we begin to form coalitions to defend our arguments ... in a group of 6 people. We are forced to make these rash decisions because they cannot be delayed any further. We are caught in between a rock and a hard place! If we do not make a decision, we will be accused of inactivity, indecisiveness. If we make the decision, we risk making a grievous error. In the long run, the result of our actions will be disastrous. Personally, I would rather remain stagnant than move backwards. Not all movement is positive.

In conclusion, I consider the Exec. Sec. as a staff member to the President of our organization, the Primate. He assists the President and the Central Council in developing ideas, alternatives and options...THOROUGHLY. He is not a decision maker. He is not the one who will get blamed if things go awry. The Central Council is always the one body who is ultimately responsible for Attachment p.5

the mistakes, not the Exec. Sec. THIS UNDERSTANDING IS CRUCIAL TO MY DECISION TO REMAIN ON COUNCIL. I suppose I could live with no long range planning, but the relationship between the CC and Exec. Sec. must be cleared up before things get out of hand. If it is not, I simply cannot afford to waste my time and energies. I am not doing what I was elected to do, nor what I think I ought to be doing, as a Central Council member. Quite frankly, when my personal future is at stake, my priority must lie in assuring myself a future. If I were to be forced to drop out of school, or drop a class, is ACYOA or the Diocese going to pick up the tab? Certainly not! An individual can be selfless only to a certain extent... to the point where he/she begins to lose his/her identity. I would be totaly useless, no matter how devoted I am, to the Church and ACYOA, if I lose my identity.

Those that nobody has taken offense, but I had to express these thoughts. It is always in the interest of the Organization. Otherwise, I would not even bother to spend time and effort in developing these very lengthy arguments. I would appreciate a response, in the interest of the ACYOA and the Church.

2/22/81

February 19, 1981

Mr. Karl Gozigian Parish Council Chairman St. Paul Armenian Church 310 North Geddes Street Syracuse, New York 13204

Dear Mr. Gozigian:

We are happy to announce that plans are now under way to have the ACYOA Mission Program take place this year in two selected parishes of our Diocese.

The Mission Program consists of a week long schedule of activities, events, instruction, and worship taking place in a parish. The program is carried out by a mission team, consisting of clergy and lay persons, and members of the parish.

In the selection of parishes, we have taken into consideration parishes with no full-time pastors.

The week long program is designed to provide an apportunity for parishioners to participate, learn, and be entertained by the diversified program. Hospital visitations also make up a part of this program, as well as visits to convalescent homes, the elderly, new families and the needy. Meetings will take place with Church organizations to assist in establishing and strengthening them. The climax of the program will be the celebration of Divine Liturgy on Sunday morning.

We are confident that the dedication and preparation of the Mission team, along with the entublisticasm of the parish, will create a spiritual and cultural dimension through which the work of our Church may continue long after the team has left. Father Yeprem Kelegian of St. James Church, Watertown, Massachusetts, will be in charge of the Mission Team.

It is our suggestion that you form a committee under your supervision to make the necessary arrangements prior to and during the Mission Program Week. Additional communications will be sent to you by the ACYOA Executive Secretary, James Magarian, who will be coordinating the Mission Teams.

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Archbishop Torkom Manoogian, Primate

98 Spruce Street Watertown, Massachusetts 02172 February 26, 1981

Mr.H. Alan Farsakian, Chairman A.C.Y.O.C. Central Council 3016 West Vassar Drive Visalia, California 93277

Dear Alan:

It was with great pleasure that I received your letter announcing the election of the Central Council of the Armenian Church Youth Organization of California and would like to extend to you and the Central Council our congratulations and anticipation of positive relations.

I would also like to take this opportunity to inform you that the A.C.Y.O.A. will be resuming the Armenian Studies Program this year. With the approval and on behalf of His Eminence Archbishop Torkom Manoogian and the A.C.Y.O.A. Central Council, I would like to extend an invitation to the A.C.Y.O.C. to participate in this year's program.

At our most recent meeting, the A.C.Y.O.A. Central Council decided that we will allow five (5) A.C.Y.O.C members to participate in this year's program in order to complete our tour group. Each tour participant must be a dues-paying member of the A.C.Y.O.C. They must complete our application form of general and short essay questions. The review and selection of the tour participants will be made by His Eminence Archbishop Torkom Manoogian and A.C.Y.O.A. Central Council, and the Program Director of this year's tour. In addition, the A.C.Y.O.A. Central Council will also maintain a waiting list of additional A.C.Y.O.C. members who may be included in the tour program should there be additional available place. Of course, it is understood that all tour participants must obey all rules of the Armenian Studies Program as prescribed by His Eminence Archbishop Torkom Manoogian and the A.C.Y.O.A. Central Council and the Program Director of the tour.



Central Council

Mr. H. Alan Farsakian February 26,1981 Page 2

I have forwarded your request to the A.C.Y.O.A. Executive Secretary, Mr. James Magarian, who will provide you with the necessary information and applications.

In order to maintain closer contact, I have enclosed a mailing list of the A.C.Y.O.A. Central Council and Diocesan officers which includes the address of the A.C.Y.O.A. Executive Secretary who you may need to contact directly concerning the Armenian Studies Program after you have received the initial information. If I can provide any additional assistance in this matter, please do not hesitate. The A.C.Y.O.A. Central Council wishes you continued success in your efforts.

Respectfully yours, Michael & Uppcharan Michael G. Yapchaian

Michael G./Yapchaian Chairman A.C.Y.O.A. Central Council

Enclosure:

С:

: Archbishop Torkom Manoogian Archbishop Vatche Hovsepian Rev. Fr. Vartan Kasparian James Magarian PRIMATE:

(212) 686-0710

ACIUA MALLI . . LL.

The Most Rev. Abp. Torkom Manoogian, Primate Diocese of the Armenian 630 Second Ave. New York, N.Y. 10016

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CORRESPONDING SECRETARY

Robert Borzakian Jr. 36 V.F.W. Pkwy. West Roxbury, Ma. 02131 Home: (617) 325-0226 Before 95PM Work: (617) 242-2211 Between 1-4 PM Archbishop Torkom Manoogian, Primate Diocese of the Armenian Church of America 630 Second Avenue New York, New York 10016

file

Your Eminence,

I respectfully request that you and the Diocesan Council reconsider approval of the ACYOA magazine fund raising program operated by Maynard Merel.

One Reason to reject this campaign is that legal problems for the Diocese may develop from using names of those on the Diocesan mailing list for business purposes. Individuals allow themselves to be on the mailing list to receive Diocesan news and religious material. They do not expect business solicitations. This does not seem to be an appropriate use of the mailing list or an appropriate function of the Diocese. Surpazan, the Diocesan Council, ACYOA Central Council, and James Magarian may be subject to lawsuits if the Diocesan mailing list is used in this manner.

A second reason for rejection even more important than the first is that valuable information about the Armenian population may be gathered by Maynard Merel. Each subscription will ultimately be forwarded to him. He will be able to compile lists of Armenian professionals, such as doctors, lawyers, business leaders, artists, etc. This infomation will easily be known by the type of magazines and by those ordering for their offices. This is exactly the same kind of information the Turks used in effecting their massacre of the Armenians. Addresses will be known, and if people move they can be kept track of as they change their mailing addresses on subscriptions. This information will probably be made availabe to anyone who pays. To prove that the information was sold would then be nearly impossible.

Not much is known about Maynard Merel or about his business. He has revealed practically nothing. He is willing to spend money to get our business and he is also willing to alter his program to gain our business because the information that he will gain is important.

Please do not rely on the business judgement of James Magarian or ACYOA Central Council members or delegates. It is too easy for them to be convinced by the lure of a few thousand dollars. It would be easier to seek donations than to sacrifice the security and privacy of our community, which we might be doing for a few dollars. Even the level of work required is too much.

I hope that you will have the wisdom not to underestimate the deviousness of people these days, and will recognize that the information which can be potentially gathered by this program will, at the very least, be a violation of our community's privacy and can be a real threat to our security if given to the wrong hands as it most likely will be.

> Very respectfully, A friend

cc: Rev. M. Kouzouian

What's in a Name? This Consumer Says Privacy and \$35,000

How Bruce Steinberg Turned Junk Mail Into Court Suit Challenging Credit System

By KATHRYN CHRISTENSEN Staff Reporter of The WALL STMEET JOURNAL SAN FRANCISCO-IT was just a simple form letter from Bank of America, the type that most of us throw out every day with the rest of the junk mail. But to Bruce Steinberg "It smacked of competing business business"

rest of the junk mail. But to Bruce Stemoers, "It smacked of something institutous." The letter invited Mr. Steinberg to join the ranks of 33 million BankAmericard hold-""hocause of your excellent credit reputa

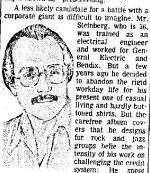
the ranks of 33 million BankAmericand hold-ers "because of your excellent credit reputa-tion." No formal application for the card was necessary, the letter said. Mr. Steinberg., a said-employed designer of record albums and a photographer, wasn't flattered. But he was intrigued. "I al-most threw the thing away, but I had a chip on my shoulder that day and I wondered how they got the idea I had a good credit reputation." he says. So instead, he resolved to find out how a bank with which he had never done business knew he was a good credit risk.

deter our credit risk. And therein lies an intriguing tale of how one ordinary consumer managed to turn his irritation into a \$56,000 out-of-court settle-ment and to change the oprating gency. Utilimately his torgetty could help bring lougher controll: on the credit-checking methods used on all Americans. The story of the court case, which dates back to 1977. hasn't been toly before because the settle-ment duck toppear in court records.

A "Trigger" for Change

A "Trigger" for Change The case is a classic illustration of the growing computer-age conflict between an individual's right to keep his financial af-fairs private and businesses' right to ex-change credit information..." I didn't want to blow up the system, but I wanted to be a trigger for some real change." Mr. Stein-berg exclains. berg explains.

An appreciation of this vignetite requires a reader's guide to Bruce Steinberg and a brief description of a credit-reporting tech-nique known as "prescreening."



eral Electric and Bendix, But a few years ago he decided to abandon the rigid workday life for his present one of casual living and hardly buttoned shirts. But the carefree album cov-ers that he designs for rock and jazz groups belie the in-tensity of his work on challeneing the avoid

challenging the credit system: He spent most of his spare time poring over liny type in back issues of the Federal Register and writing letters by the flicker of the late

Mr. Steinberg's target was the controver-sial and still widely used practice of pre-screening. Typically, this is a means by which companies can narrow their target audience for a direct-mail campaign when they are marketing a product or, as m the case of Bank of America, a service.

This is how Bank of America used presrented a huge list of names and addresses from Reuben H. Donnelley Corp., a firm that gathers names from public records, publish-ers' mailing lists, mail-order houses and the like,

like. The bank turned over this list to TRW Credit Dula, a division of TRW of Cleveland and one of the nation's largest credit bu-reaus. These firms are rather like libraries, collecting and storing information on con-sumers from lenders. The users of these "libraries" are the lenders themselves who, before advancing credit, want such informa-tion as a consumer's payment history, nigh-est credit limit and loan balances outstard-ing.

est creation and set of names. Bank of America ing. Will the list of names. Bank of America also turned over the sort of qualifications if was looking for. The bank won't reveal what these were, but typically they could have in-cluded people won five an adjuent areas as bientified by their ZIP codes, people with Please Turn to Page 45, Column 4

What's in a Name? Bruce Steinberg Turns Junk Mail Into Legal Battle

Continued From First Page outstanding loans on Mercedes-Benz cars

and holders of American Express cards. TRW Credit Data then matched Bank of TRW Credit Data then matched Bank of America's names with the names in its files and weeded out those people who didn't have the right qualifications or those who were identified as having uniavorable credit records, The roll of survivors, known in the credit industry as The "Init:ht," was sent to the bank, which then mailed out form letters offering its credit credit offering its credit card. Critics charge that because a credit bu-

reau's files are examined without either the reaus files are examined without either the knowledge or the consent of the people on the list, prescreening is a dangerous inva-sion of privacy. Mr. Steinberg uses earthier language: "It's a rape of our files because nobody even bothers to ask." Byen the Federal Trade Commission has expressed elevativity in the next chergit the

Even the Federal Trade Commission has expressed skepticism in the past about the practice. In 1972, when Congress was consid-ering the Fair Credit Reporting Act, it asked the agency for an interpretation of the legts-lation. The FTC said it felt the act banned prescreening in all direct-mail solicitation. But a year later, apparently under pressure from the credit industry, the agency changed its mind. Prescreening, it said, "results in no significant harm to consum-ers" and is permitted by the act. Although

"results in no significant harm to consum-ers", and is permitted by the act. Although the agency's opinion in this case has no force of law, it is generally considered to be significant in the event of a legal challenge. When Mr. Steinberg received the Bank of America credit-card offer, he didn't know anything about the credit-reporting act or even how the bank had found his name. His first step was to call his own bank, which suggested that he contact the two largest credit bureaus in San Francisco; tederal law requires credit-reporting agencies, if law requires credit-reporting agencies, if asked, to disclose the names of recipients of a report on a consumer during the previous six months.

But both credit agencies, one of which was TRW Credit Data, said they had given no report on Mr. Steinberg to Bank of Amer-ica. Raffled, he fired off an angry letter to the bank.

The bank's reply identified TRW Credit Data as the source of the information and said that Mr. Steinberg's name had come up said that out of prescreening. "The only infor-mation provided us is your name and ad-dress and the fact that you have an excel-lent paying record," the bank wrote. "No confidential information has been pro-reded."

vided." Mr. Steinberg didn't agree, insisting that his payment record, excellent or not, is conhis payment record, excellent or not, is con-fidential information. After a great deal of research into the law and into the practice of prescreening, Mr. Steinberg hired a law-yer, and in April 1977, he sued TRW Credit Data for \$3 million alleging, among other things, Invasion of privacy. He asserted that the credit company's prescreening of him for Bank of America violated the credit re-porting act and that TRW also had aread her.

for Bank of America violated the credit-re-porting act and that TRW also had erred by not disclosing that it had made a "consumer report" on him to the bank. TRW's response cited the FTC's opinion that the act permits prescreening. The credit firm said it hadn't made a consumer report on Mr. Steinberg by merely giving UB Bank his pame and address. Its argu-ment ran that if every inverses inputs. ment ran that if every prescreening inquiry on a consumer were to be noted, it woul

make it appear that the consumer's pay-ment record was constantly being chal-lenged or inspected.

By this time Mr. Steinberg also was in touch with the FTC. The agency's lawyers, touch with the FTC. The agency's lawyers, he says, had informally encouraged him to go ahead with the suit. Any consumer re-porting agency using prescreening should be prepared to defend the practice if chal-lenged, Mr. Steinberg was told by the FTC. Mr. Steinberg was told by the FTC. Mr. Steinberg says he robuiled TRW when the credit agency first tried to settle out of court because the settlement didn't

out of court because the settlement didn't say that any changes would be made in the

Say that any charges would be made in the way credit records are screened. Within several months, in late 1977, how-ever, Mr. Steinberg and TRW came to terms. The credit firm admitted no hability on any of Mr. Steinberg's charges, but it agreed to pay him \$20,000 (which is tax-free) and to pay his lawyer's fees of \$15,195.

free) and to pay his lawyer's fees of \$15,155. TRW also agreed to change certain pre-screening procedures. Instead of sending the screened list directly to a bank or to any other lender, the company now turns the list over to an independent mail-solicitation firm that doesn't have any information on the credit criteria used to cuil the list. This firm then sends out the credit offer to the pro-spective customers. The first time the lender has any information on a person is when it is contacted by the consumer. A spokeswormen for TRW Credit Data.

A spokeswoman for TRW Credit Data, Julie Wright, concedes that Mr. Steinberg's

THE WALL STREET JOURNAL, Tuesday, April 22, 1980 45

complaint was the catalyst for the change, but she says it might have occurred anyway "because the company constantly reviews all practices."

Mr. Steinberg's crusade is still alive. He Mr. Steinberg S crusade is solit alive, He has asked the FTC to use his case as a basis for reconsidering the guidelines that help regulate prescreening, which is still being widely practiced despite TRW's change in procedure. And recently Mr. Steinberg was

procedure. And recently Mr. Steinberg was asked to testify later this month before the Senate Banking Committee's consumeraf-fairs subcommittee. The subcommittee is considering legislation that would considera-bly tighten the rules on privacy. Mr. Steinberg says he's delighted with the settlement and proud of the changes he has brought about. But one of the things he savors most of all is a line in a Bank of America affidavit: "Of 332,434 persons who received the offer, the bank is aware of only one person. Bruce Steinberg, the plaintiff here, who objected."

March 12, 1982

Mr. James Magarian Executive Secretary, A.C.Y.O.A. Sts. Vartanantz Armenian Church 180 Olde Westford Road Chelmsford, Massachusetts 02824

Dear James:

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We have received a letter from His Holiness Catholicos Vazken I, dated February 10th 1982, His Holiness has kindly extended an invitation to the ACYOA Summer Study Group to stay at the Haigashen from June 8th through July 8th.

As for the group of the Choir Association, His Holiness suggests another date, May 20th to June 10th.

As soon as you make the necessary travel arrangements for your group, we will inform His Holiness of your arrival date.

We understand that the above information was given to you on the telephone by our Secretary.

Prayerfully,

Archbishop Torkom Manoogian Primate

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Սիրելի Սրբազան,

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Armenian Church Youth Organization of America

Archbishop Torkom Manoogian, Primate

6 September 84

His Eminence ARCHBISHOP TORKOM MANOOGIAN Primate - Diocese of the Armenian Church 630 Second Avenue, N.Y.C., N.Y. 10016-4885

Your Eminence:

Enclosed are the pertinent parts of the proceedings of the 1984 ACYOA General Assembly, convened in Alsip Illinois, August 29-31st.

In keeping with past procedures, this "brief" on the Assembly is provided for Your Eminence and members of the Diocesan Council for approval, thus enabling those elected to pursue their duties, as well as initiate the proposals accepted by the Assembly.

The full text of the Minutes of the Assembly will be forwarded upon their compilation, as well as acceptance of the final session by the ACYOA Central Council at their next meeting (October). Thereafter the Minutes will be sent to all parishes and chapters in keeping with the ACYOA Constitution on this item.

If additional information is needed regarding the "brief" on the Assembly, please inform accordingly.

Your Obedient Servant,

enclosures



c.c. Diocesan Administrative Director

Central Council



LILL LAPPANPHE LUSAS

DIOCESE OF THE ARMENIAN CHURCH OF AMERICA, 630 SECOND AVENUE, NEW YORK, N.Y. 10016-4885 212 600

Archbishop Torkom Manoogian, Primate

14 September 84

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MICHAEL MOUSIGIAN SUSAN MOUSIGIAN Supervisors National Armenian Youth Listing 1407 Fairway Court Dearborn, MI 48124

Dear Michael and Susan,

Thank you for your recent letter regarding the future direction of the National Armenian Youth Listing. Recently, a copy of the Listing was received in alphabetical order, which is very much appreciated and certainly a useful format for reference purposes.

In glancing through the copy, many changes have occurred that are in need of revision. This is something that will always be the case, and something that we all must live with regarding mailing lists. However, if a regular revision schedule can be adapted, then at least we can rest assured that updating will be a regular occurance and that the Listing will approach a most efficient level.

Please review the enclosed revised "Revision Schedule". Is this realistic? Is it within your bounds, as regards your time, energy, costs, etc.? Please be honest and indicate those items that can be changed to allow us the most efficient way to continue this project.

As soon as possible, please respond and indicate any and all areas that will be of cost to the ACYOA, as well as any possible donation you can make. This donation should be given proper notice, and if any type of receipt can be of value to you, it can easily be obtained. You may wish this for tax purposes.

We appreciate your assistance in this very important project, and know that you are doing your best to make the Listing a valuable tool to the Church in reaching its young people.

We look forward to hearing from you soon, and ask God to bless you both.

Sincerely yours

c.c./Primate Council Chairman Council Coordinator

NATIONAL ARMENIAN YOUTH LISTING ACYOA - Diocese of the Armenian Church

REVISION SCHEDULE

1

- 1. Twice a year, on February 10th and August 10th, a complete listing of all names on the National Armenian Youth Listing will be prepared and printed and sent to the following:
 - 1. Executive Secretary
 - 2. All ACYOA Central Council Members
 - 3. Host Chapters of National Events (as designated)
- 2. These semi-annual copies of the entire listing assumes a revision (including corrections, additions and deletions) prior to the printing.
- 3. Also, on August 10th, an <u>alphabetized listing</u> will be sent to the Executive Secretary and ACYOA Central Council Chairman, every year.
- 4. Also, on August 10th, a <u>dues paid listing will be sent to the Executive</u> Secretary and ACYOA Central Council Chairman, every year.
- 5. In October of each year, a copy of individual parish listings will be sent to the parishes of the Diocese of the Armenian Church for the purpose of review and revision by the specific parish. The parish will be asked to update the listing and send it back, whereafter an uptodate parish listing may be forwarded to the parishes if they so desire. A November 1st deadline will be designated for the revised parish listing to be returned, in keeping with the current deadline for the National Youth Listing.
- 6. The ACYOA Central Council member assigned to the National Youth Listing project will work in cooperation with the Executive Secretary and with the agency or contact who will maintain the listing.
- 7. Printouts should be as follows:
 - 1. Address-label format for zip code order listings.
 - 2. Single-line format with ascending numbers for alphabetized and dues paid listings.
- 8. As general youth listings and dues paid listing are received by the ACYOA Central Council, they shall be handled by the Council Member assigned to the Youth Listing Project and forwarded to the agency or contact maintaining the listing.
- 9. Copies of the National Youth Listing will not be made without the prior consent of the Executive Secretary and ACYOA Central Council, to ensure that the listings are kept private and not part of a mailing-house, commercial use or any other purpose other than that of the Armenian Church. All requests for copies of listings must be made in writing to the ACYOA Central Council.
- 10. When possible, the listing will be set up according to "year of birth", and will be maintain as such, with a single-line format printout available for revision and addition purposes.

August 24, 1982

Nr. Mark Kazanjian ACYOA Central Council Chairman 580 Prospect St. Nethuen, Mass. 01844

Dear Mark,

This letter is written to express my concern that the delegates to this year's General Assembly will be unable to exercise their responsibilities completely and in an informed manner due to the fact that the complete minutes of the 1981 General Assembly have not been made available to them.

As you know, this year's minutes were probably more accurate and concise than they have been in the past because of the new method of approval that was instituted at my suggestion during this 1981 Assembly. In addition, the minutes were made available to the national organization earlier than in previous years.

Please note that the Constitution of the ACYOA calls for a mailing of the complete minutes (this would include all appendicies) prior to the next General Assembly. To my knowledge, this has not been done. Failure to include all appendicies with the minutes of the 1981 General Assembly is a breach of the Constitution and speaks ill of the Assembly Secretaries whose responsibilities would not have been complete without the inclusion of those appendicies.

Therefore, I request an effort be made to make available and distribute, in accordance with the Constitution of the ACYOA, the entire Minutes of the 1981 General Assembly prior to this year's Assembly.

I note with interest that many new and revised Administrative Tools have been developed along with other Guidelines and Reprintings. See the Annual Report of the ACYOA Central Council pages 2 and 3. I would assume that all these tools will be available at this year's General Assembly for those delegates wishing to have a copy. Since Assembly Delegates are a major line of communication between the National Organization and the Local Chapters, their free access to this material I would consider vital. Tools and guidelines are of little use if they are not distributed. The delegates of this year's General Assembly are the future leaders of the Organization. They have, by accepting the responsibilities of Delegate established themselves as leaders within their local chapters and they are our best hope for the dissemination and implementation of these tools,rules and guidelines in the future.

Looking foward to your response,

Sincerely,

Hermeth & Hayerion

Kenneth G. Hagopian Assistant Secretary 1981 General Assembly

cc. Most Reverend Archbishop Torkom Manoogian Mr. James Magarian, ACYOA Executive Secretary

December 20, 1981

Dear Parish Council Member,

As a A.C.Y.O. junior member I did not want to write this letter but as a good A.C.Y.O. junior member I had to write this letter because <u>I'm very unhappy</u> about what is happening to our A.C.Y.O. juniors. I hope you'll take this letter as a constructive criticism of what is happening to us.

Last year we were a very strong and active organization, we worked the group up from 20 members to 50 and it wasn't very <u>easy!!!!</u>

Here are some of the things that has happened to us: 1. On December 6, we were going to go ice skating at Fairlane Town Center in Dearborn. We were going to get 3 to 4 drivers but Hysorp told us " Don't worry about getting drivers I'll get them for you." but when it was time to go <u>12</u> of us kids had to pack in Paul Andonian's car just because Hysorp didn't take the time to get us drivers. Now how would you like <u>YOUR</u> kid to pack 12 kids in his car?!! What would have happened if we had gotten in a accident, or what if the police had pulled Paul over, where was our chaperons who are <u>supose</u> to be at all our meetings to stop this kind of stuff?

3. We wanted to have a christmas party afew weeks before Christmas, Hysorp said he would get the A.G.B.U. building for us, but he did not !!! Then on Dec 20 I heard that for Dec 27 were going to have a Christmas party, which our president didn't even know about!

4. Why are we used for the fish dinners and for the old age home? I don't mind the lent dinners or the old age home, but there should be other activities that are just as <u>important</u> to us young people.

5. The Hysorp is to busy and doesn't have the time for us, we would rather have someone like Father Donikian who will take the time to help us and who can relate to us!!!!!!!

It's been over thirty days since the last letter I sent to you about our problem and the parish council's problem. We have not had a meeting since December. I would like to know how come nothing's being done to help save the youth of this church. I am going to send a copy of my first letter dated Dec. 20, 1981 to His Eminence Archbishop Torkom Manoogian, and if we do not get a respond at our membership meeting with our parents , where we can sit down and talk this thing over like good christian people should, I will send a copy of both these letters and another letter to the next Armenian diocese assembly which will be held sometime this year.

Lent dinners are approaching in mid Feb. and are we <u>once</u> again going to be used by Hysorp when we have no other activities?

As elected parish council members, elected by our general membership (my mother and father have elected various members like yourself to represent the general membership to run the affairs of St. John's) <u>Why are the council members abandoning the youth the</u> <u>backbone of our church!!!!!?</u> We are up and coming Armenian youth, who would like to carry on what our parents have taught us, to be good christians. My parents have always told me to fight for what I think is right!!! I don't always agree with my parents but they listen to my side and we work out the difference.

I know 95% of us kids have discussed and talked among ourselves, and we think that Hysorp should step down and give the job to Derhayr who would be willing to help us, without a bunch of phony promises!!!

How come A.Y.F. is so strong? How come they have meetings? How come they have <u>so</u> many activities going for them? How come they have jackets to show they belong to A.Y.F.? At one of our meetings Kirk Norian brought a brochure that Mr. Lafian had given Kirk because he knew how much we wanted jackets, and Kirk showed Hysorp, and Hysorp didn't let us order any because <u>he</u> didn't want , them. He is not a youth, he does not know our thinking and he can't relate to us!!

Why doesn't the parish council do something to save us? As elected parish council members you owe it to our youth.

If nothing improves I will quit the juniors and anything that has to do with the church, and others are also talking this way if nothing will be done to help!!!!!!!

A CONCERNED YOUTH

I HAVE SENT THIS LETTER TO THE FOLLOWING

- 1. Art Mardigian
- 2. Simon Javizian
- 3. Souren Aprahamian
- 4. Ron Godoshian
- 5. Ashod Torosian
- 6. Leo Zamanigian
- 7. Richard Apkarian
- 8. Helen Bagdasarian
- 9. Michael Mousigian
- 10. Victoria Reizian
- 11. Andrew tarpinian
- 12. Father Paren
- 13. Father Donikian
- 14. Archbishop Torkom Manoogian

Armenian Church Youth Organization of America

Archbishop Torkom Manoogian, Primate

24 November 81

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REV. FATHER PAREE METJIAN Administrative Director ACYOA Saint Vartan Camp 12 - 61 Saddle River Road Fair Lawn, N.J. 07410

Rev. Fr. Paree:

It was nice to see you again at the recent Regional Conference of New Jersey Parishes. As you mentioned, these are the "lean" months of our Camp Program, yet there is so much that must be done.

We should like to inform you of the role and areas of responsibility of appointed directors of ACYOA Programs. Like the Armenian Studies Programs or ACYOA Mission Program, the ACYOA Camp Program has appointed directors. All appointments are made by the Primate, with some consideration given to suggested candidates of the Executive Secretary, as well as the Central Council.

All directors are responsible to the Executive Secretary and Central Council, and ultimately to the Primate himself. All programs and related materials are the property of the ACYOA, and ultimately of the Diocese itself. The directors are requested to prepare proper reports following the conclusion of their programs, at which time evaluations are made, thereby allowing for development, evolution, or cancellation of our programs. All financial records and funds are turned over to the National Organization (ACYOA) unless operating funds are needed. Likewise, all samples of materials produced, outlines of programs and work, are also place in the Program's file for reference purposes, as well as record keeping purposes.

Perhaps we have been remiss in not "spelling out" the areas of responsibility, including what is expected, of our directors. We are in the process of developing guidelines for our directors to follow when appointed to a specific program of the ACYOA, and we hope that this will eliminate any "gray" areas so that a proper understanding is achieved.

We note that none of the above is open for debate, and in the future, we expect that all directors shall meet our expectations and fulfill their obligations to the best of their ability. Our primary concern is the program, however the organizational aspects must seriously be brought into the picture if we are to realize our goals.

Regarding the Camp brochure, we expect to review the master copy <u>before</u> it is sent for printing.



Executive Director/Diocese

c.c./Primate

Respectfully yours,

JAMES

JAMES MAGARIAN Executive Secretary

Central Council

November 10, 1981

CANCELLAND CONTRACTOR CONTRACTOR

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Reverend Father Karekin Kasparian St. James Armenian Church 55 Lincoln Avenue Town of Harrison Purchase, New York 10577

Dear Fr. Karekin:

Please be advised that as a result of the Diocesan Council meeting on Friday, October 23, 1981 it was further decided by its members that you be designated as a liaison between the Diocesan Council and the ACYOA and to meet with the Central Council and Director and report your findings to the Primate and the Diocesan Council.

If there is need for any further information, please contact me.

Yours truly,

and a second second

Frank Avakian Stoneson Executive Director

MAS/ss

cc: Fr. Mampre Kouzouian - Diocesan Council Chairman Mr. Marc Kazanjian - Chairman ACYOA Central Council

November 20, 1981

Reverend Father Mampre Kouzouian Holy Trinity Armenian Church 145 Brattle Street Cambridge, Massachusetts 02138

Dear Father Mampre:

Attached please find a copy of a letter addressed to Father Karekin Kasparian, adWsing him of his appointment by the Diocesan Council as a liaison between the Council and the ACTOA.

I am most encouraged to know that our Diocesan Council is actively interested in the ACYOA but also feel that as the Executive Director of the Diocese the duties and responsibilities of the liaison must be truly defined to all parties so as to avoid conflict and confusion on the part of my staff members as to whose authority they should adhere.

My main concern is that our staff function efficiently and to the best of their ability and that a situation not be created that sha(1 be detrimental to our progress.

The strict definition of a "liaison" is "a linking up or connecting of the parts of a whole, intended to brigg about proper coordination of activities" or as a conduit of information. If this is the intent of the assignment, it must be made clear.

I look to you for advice and guidance in this matter before December 5, 1981 which will be the occasion for the ACYOA Central Council meeting at Diocesan Headquarters.

Yours truly,

Frank Avakian Stoneson Executive Director

FAS/ss

cr. Fr Karabin Kaenarian

November 10, 1981

Mr. Marc Kazanjian, Chairman ACYOA Central Council 580 Prospect Street Methuen, Massachusetts 01844

Dear Mr. Kazanjian:

Please be advised that the following amendments and proposals were approved by the Diocesan Council on Friday October 23, 1981 and the additional listed comments should be especially noted.

AMENDMENT: Article 10 - General Assembly - Section 9

The Central Council shall secure a competent Secretary to record the minutes of the General Assembly.

APPROVED.

- 250

PROPOSALS:

a) that the Diocesan Council be requested, if they see fit, to prepare appropriate amendments to the Diocesan Bylaws whereby the ACYOA may have participation in the Diocesan Assembly having both voice and vote.

MOTION: A motion was APPROVED as follows:

The Diocesan Council encourages every young adult to run in their own parish for the delegate's position in accordance with Diocesan Bylaws. Furthermore, it should be reminded that giving special privileges to the ACYOA might necessitate giving the same to other organizations.

B) that the ACYOA develop and produce Audio-visual education programs.

APPROVED - provided it is within budgetary limits.

c) that the ACYOA continue the Youth Camp Program.

APPROVED - provided it is within budgetary limits.

d) that the ACYOA continue the Armenian Studies Program.

APPROVED - provided it is within budgetary limits.

It was also recommended by the Diocesan Council that Father Karekin Kasparian be designated Diocesan Council liaison to the ACYOA and to meet with the ACYOA Central Council and Director for consultation.

In addition, Mr. Sarkis Bedevian, Treasurer of the Diocesan Council, should be referred to for guidance in the preparation of future financial reports by the Central Council.

If there is need for any further information, please contact me.

Yours sincerely,

Frank Avakian Stoneson Executive Director States of the second second

c.c. Mr. James Magarian Executive Secretary, ACYOA

February 19, 1981

Mr. Karl Gozigian

- 2 -

Your assistance and the cooperation of all whose services you may enlist will be needed and certainly appreciated for the success of this program.

Prayerfully,

Archbishop Torkom Manoogian Primate

c.c. Father Yeprem Kelegian James Magarian

Armonian Church Youth Organization of Amorica

Archbishop Torkom Manoogian, Primate

28 October 81

TO ALL ACYOA CENTRAL COUNCIL MEMBERS:

Enclosed are the following items:

- Letter and Agenda concerning the December 5th ACYOA Central Council Meeting at the Diocese in New York City. Kindly take note of the scheduled "conference call" for Monday, November 16th, at 9 p.m.
- A letter to the Executive Secretary from Maynard Merel regarding a means of raising money. This is for your review, as we shall discuss the positive and negative aspects of this offer.
- 3) Record of the Minutes of the 1981 ACYOA General Assembly with its Appendixes. We shall discuss, adjust if needed, and approve the 5th session of the Minutes, during our "call" on November 16th. We intend to send the Record of the Minutes to all registered delegates* of the 1981 Assembly, as well as all Chapter Chairmen and Clergy before the end of November.

*If anyone happens to know where the "delegates credential cards" are, kindly inform, or send them to, Gary; enabling him to disseminate the Record of the Minutes properly.

We ask that everyone please try to read over all the various materals enclosed, as well as past materials received.

We trust that everyone has begun their work - to whatever extent is possible - and look forward to meeting together at the Diocese.

At any time, feel free to discuss problems, ideas, and concerns with the Executive Secretary - working office: 617-256-7234, home: 603-888-4061.

JAMES MAGARIAN Executive Secretary ACYOA



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c.c. Primate

Central Council

Armenian Church Youth Organization of America

Archbishop Torkom Manoogian, Primate

28 October 81

His Eminence ARCHBISHOP TORKOM MANOOGIAN Primate - Diocese of the Armenian Church of America 630 Second Avenue N.Y.C., N.Y. 10016

Your Eminence:

Enclosed are various materials concerning the next ACYOA Central Council meeting, scheduled for <u>Saturday</u>, <u>December 5th</u>, at the Diocesan Center, beginning at <u>9 a.m.</u> These materials have been sent to all members of the ACYOA Central Council.

As stated in the Chairman's letter, we are planning a "conference call" for Monday, November 16th, at 9 p.m. This call is mainly to discuss the Minutes of the 1981 General Assembly, and approve the 5th Session of the Assembly, enabling us to disseminate the Minutes to all Chapters before the end of the month of November.

Should Your Eminence be included in this "conference call"? Other items to be discussed (informally) are also mentioned in the Chairman's letter.

I shall be in touch with Your Eminence regarding the call soon.

The day before the Central Council meeting, Friday December 4th, all Council members are planning to be in New York by 8 p.m. We shall meet informally to discuss questions, problems and ideas for the coming year. The Council is also planning to attend Divine Liturgy on Sunday morning in the Cathedral. If our agenda is not finished on Saturday, a final session shall take place following Church Services. We would appreciate the company of Your Eminence for lunch on Sunday, if schedules permit.

Your obedient Servant,

amps) Ilaganan JAMES MAGARIAN



Central Council

Armenian Church Youth Organization of America

Archbishop Torkom Manoogian, Primate

14 October 81

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His Beatitude ARCHBISHOP YEGHISHE DERDERIAN Patriarch of Jerusalem Jerusalem (Olde City), Israel

Your Beatitude:

I wish to express the gratitude and sincere appreciation of the Central Council of the Armenian Church Youth Organization of America for the kindness and generosity of Your Beatitude in hosting the participants in the very first ACYOA Armenian Studies Program - Jerusalem "The Holy City".

This past summer the participants returned from Jerusalem with a great feeling of having visited the Holy Sites of Christendom, and learning of the role the Armenian Church plays in maintaining the Holy Sites and keeping them safe for Christians everywhere. Although many of the participants were somewhat older than we had expected, they nevertheless have returned to tell their sons and daughters and other Armenian youth of their unique experiences - encouraging them to visit Jerusalem and learn about the Armenian heritage there.

This program is in its infant stages, and we are confident it shall grow and develop into a most uplifting and beneficial experience for everyone involved. Our intention in the future, with the permission of Your Beatitude, is to solicit many more young people to participate and make the group youth oriented (primarily the ages of 18 to 25). We shall also secure proper group leaders and maintain designated rules and procedures.

The first participants and the entire ACYOA owe the unique opportunity of visiting the Holy City to the warm and generous hospitality of Your Beatitude. As this program evolves, we shall notice more and more people interested in visiting the Holy Land and "Armenian Jerusalem", and gain a greater knowledge of the wealth of the Armenian Church heritage alive and prospering there.

We continue to pray for the good health and long life of Your Beatitude, as the Spiritual Leader and Guardian of the Holy Places of Jerusalem.

Your obedient servant,

JAMES MAGÁRIÁN Executive Secretary



Central Council

AVRIMENTEL CHURCH YOUWTH ORGENIZEUTION OF AVMERICE

Archbishop Torkom Manoogian, Primate

1 October 81

To: ALL PARISHES AND ACYOA CHAPTERS

Subject: <u>Newly Elected ACYOA Central Council</u> Central Council Regional Parish Assignments

We are happy to announce the following as members of the ACYOA Central Council for the 1981-1982 ACYOA year:

Chairman	Mark Kazanjian (Lawrence)
Vice Chairman	Robert Borzakian (Cambridge)
Treasurer	Susan Mousigian (Detroit)
Recording Secretary	Ralph DerAsadourian (Evanston)
Corresponding Secretary	Gary Hovhanessian (New Britain)

Enclosed is an address listing of the Central Council and a breakdown of the regions they are assigned to represent and work with.

During the year, ACYOA Central Council members shall accompany the ACYOA Executive Secretary on parish visitations, as well as perform visitations on their own.

The purpose of Central Council parish visitations is to help, advise and support existing ACYOA Chapters, and assist in establishing new chapters. Our goal during this year is to have 32 established ACYOA Chapters when the year comes to a close on June 30th.

We sincerely ask that all parishes make a concerted effort to bring together all their youth through the official Youth Program of our Diocese - the ACYOA. Through all our efforts, we may strengthen our parishes and prepare a bright and active future for our Church. The ACYOA members of today are the Church leaders and members of tomorrow.

Please contact the Executive Secretary to the ACYOA, or any Central Council member if you wish to present new ideas, or wish a visitation. We are all waiting to hear from you.



Sincerely yours, JAMES MAGARIAN Executive Secretary A.C.Y.O.A.

Central Council

Central Council

Armenian Church Youth Organization of America



1981 - 1982

OFFICERS

Chairman: MARK KAZANJIAN 580 Prospect Street Methuen, MA 01844 (617-687-7002)

REGIONAL PARISH ASSIGNMENTS

(Oversees all Regional Parish Assignments) Cambridge, MA

Vice Chairman: ROBERT BORZAKIAN 1101 Eighth Street Charlestown, MA 02129 (617-242-3615)

Treasurer: SUSAN MOUSIGIAN 1407 Fairway Court Dearborn, MI 48124 (313-277-1958)

Recording Secretary: RALPH DERASADOURIAN 306 Bayshoure Drive Lake Bluff, IL 60044 (312-234-3951)

Corresponding Secretary: GARY HOVHANESSIAN 377 Farmington Avenue Plainville, CT 06062 (203-747-5913) <u>New England</u>: Chelmsford, MA Haverhill, MA Lawrence, MA Springfield, MA Watertown, MA

<u>Midwest-North:</u> Cleveland, OH Evanston, IL Syracuse, NY Rochester, NY Niagra Falls, NY Binghamton, NY

<u>Midwest-South:</u> Chicago, IL Palos Heights, IL Waukegan, IL Greenfield, WI Racine, WI

<u>Mid-Atlantic</u>: Trumbull, CT N. Westchester, NY Westchester, NY Bayside, NY Woodside, NY Holy Cross, NYC St. Gregory, NYC Union City, NJ Fair Lawn, NJ Worcester, MA New Britain, CT Hartford, CT Providence, RI Watervliet, NY

Hamilton, ONT Montreal, QUE St. Catherines, ONT Toronto, ONT Vancouver, BC

S. Milwaukee, WI Belleville, IL Detroit, MI Houston, TX Memphis, TE

Tenafly, NJ Livingston, NJ Elberon, NJ Wynnwood, PA Cheltenham, PA Washington, DC Richmond, VI South Florida, FL Miami, FL

OUR GOAL IS TO HAVE THIRTY-TWO ESTABLISHED AND OPERATING CHAPTERS BY THE END OF OUR FISCAL 1981-82 YEAR.

32 A.C.Y.O.A. CHAPTERS IN '82 !!

PROPOSED REGIONAL PROGRAMMING STRUCTURE

Diocese to appoint a person to carry out programs and act as a significant resource within a given region of the Diocese. At this point, let us use the New England region, with its 10 or 11 parishes as a model.

This person would be a paid employee of the Diocese and work within a given region, from a home-base parish, or home. This person would be immediately responsible to the department head under which they work, and ultimately responsible to the Primate and Executive Director of the Diocese.

If this person was primarily a youth worker - field worker the schematic might be the following:

The Field worker would be responsible to the Directors of the ACYOA Junior and Senior Divisions, and be responsible for the following:

- Become aquainted with the demographic make up of the region. The largest concentrations of youth; 3rd,4th,5th generation; percentage of assimilated youth; educational backgrounds; professional backgrounds; economic backgrounds; etc.
- Compile a complete listing of all Armenian youth within the given region - for instance New England with its ll parishes (including Watervliet, N.Y., but excluding Trumbull,CT), plus many scattered Armenian Families living outside of local parish jurisdictions.
- 3. Strengthen existing ACYOA Chapters both Juniors and Seniors. Build up inactive Chapters and create new ones. Chapters should exist in communities that have enough youth to support a chapter -20-25 names is sufficient.
- 4. Organize regional conferences of all Chapters to deal with regional activities and programs as well as promote national participation and growth within the structure of the national Youth Organization.
- 5. Develop programs and events to meet the needs of the youth within the region. This person should be aware of the needs - shortcomings, assets, etc., and utilize this knowledge to prepare timely and interesting programs on the local and regional level.
- 6. Present workshops for the youth, to better prepare them for active participation in the Church both while they are young, and when they are older.

For Example: Workshops in Chairing meetings. Taking minutes. Basic Bookkeeping procedures. Preparing brief but informative reports. Public relations. Photography. Organizing an activity Motivating groups. Goal orientation. Etc.

- 7. Promote adult participation in youth programs, and solicit their support for scholarships, awards, educational programs, etc.
- 8. Develop a regional athletic program for both men and women.
- 9. Understand the resources of the region, both in terms of social and educational interests, as well as athletic, entertainment, and significant sites.
- Understand and utilize the Armenian resources of the region in terms of facilities, people, current organizational structures and non-Church structures.

The development of this person and this position can be quite exciting. It is certainly more efficient than one, or two, persons trying to handle the affairs of the youth within the vast dimensions of the entire Diocese. The work of the Directors would be greatly impoved with the assistance of regional field workers to help follow up situations that might ordinarily need to be passed up due to other priorities.

This same schematic could be used at other levels - this person (or another person, perhaps) could organize workshops for parish councils, Church School, Armenian School, Church Office Secretaries, Deacons & Acolytes Training, etc., etc.

If the New England Region had such a resource person, working full or part-time, many, many more activities and programs could begin to move from the "idea" stage into the "reality" stage and start to fully develop. The New York City and New Jersey area is another region in desparate need for full time assistance.

Once the field worker has a basic understanding of the resources within the given region, programs and activities can more readily be implimented. Moreover, the design of the programs and their impact can be more deliberately planned once we know the needs of the region, and what will be most effective.

To initiate the field worker program, the following is suggested:

- 1. A study be undertaken to make up a list of potential field workers who have the proper educational and religious background for the position. This may be accomplished through contacts in parishes and other resources.
- 2. At a regional Assembly of parishes, the Primate (or the Diocesan Executive Director as the Primate's spokesman) may introduce the program, defining the various aspects and structure, and initiate first stages.
- 3. The parishes of the region should be solicited to support the program, and form an advisory committee to assist, support and promote the work of the field worker. This is necessary of the field worker is to have any cooperation from the parishes of the region.
- 4. Make appointments. Begin Field Worker orientation.

16 September 81

FRANK STONESON Executive Director Diocese of the Armenian Church 630 Second Avenue N.Y.C., N.Y. 10016

Dear Hr. Stoneson;

A Contration

On August 26th I met with Rev. Fr. Dajad Davidian and Michael Zeytoonian for an informal discussion on a regional programming structure. Although it proved to be an interesting discussion, gthey had only limited input and a few good ideas. Fr. Dajad was helpful and felt that such a structure would certainly improve current programming execution methods.

Enclosed is my proposed regional programming structure for your information and review. Perhaps we may discuss this further when I am in New York. Some type of regional structure is needed.

Concerning a "Vital Statistics" plan and package, I have not had the time to devote any serious thought in this area. I hope to within the next few weeks.

Attached are some areas of concern that I would like to discuss with you. I plan to be in New York within the next two weeks.

Sincerely yours,

James Magar

JAMES MAGARIAN Executive Secretary ACYOA

.cc./Primate

TUPICS TO BE DISCUSSED / ADDRESSED:

1. Archbishop Torkom Manoogian Basketball Tournament: Each year the ACYOA offers this tournament just prior to Great Lent, or immediately following Easter. One year it is in New York City, the next it takes place in a designated region.

This year it returns to New York and the Diocese. However, the costs of running the dournamene in the City is almost prohibitive. Last year it took place in Palos Heights, IL, where the Host ACYOA Chapter made \$4,000.00 - which is split with the ACYOA Central Council. Needless to say, the Council needs this type of funding at that time of the year when funds begin to run low.

It was suggested that a Chapter outside of the fity host the Tournament, that thus lower the costs for the participants. However, the point of having it in N.Y. is for the Diocese to be a focal point. Moreover, the award banquet and dance should take place at the Diocese, but the rental fees for Kavookjian Auditorium might prove too costly.

- 2. What is the chance of increasing the expense account of the Executive Secretary for the coming year? Walt is the chance of the proposed \$10,000.00 budget for ACYOA Senior Division bing met?
- 3. Regional Programming Plan.
- 4. Bookkeeping procedures. Harry Tavitian, a member of the ACYOA Auditing committee approached me at the ACYOA Assembly in Chicago and suggested with change the method of bookkeeping currently used by the ACYOA. He is a member of the Westchester Chapter and isid he could come to the Diocese to discuss it. He questioned how the Diocese does it, since many of the items are somewhat similar. Does the Diocese impliment any standard bookkeeping procedure, and could the procedure be utilized by the ACYOA?

5. Cost of Living increase.

Salary increase, known as a raise. When first appointed I was told that I would receive an increase to raise my salary within 6-8 months. However, since I realize the financial picture of the Diocese, I did not pursue this. I would like to know some type of time schedule as to when salary increases will occur, and thereby be able to plan my family accordingly.



Une armenian church of America, 630 Second Avenue, New York, N. Y. 10016 212 686-0710

ARCHBISHOP TORKOM MANOOGIAN, PRIMATE

August 4, 1981

TO: The Reverend Clergy

You are cordially invited to attend a private reception for all Diocesan Clergy, A.C.Y.O.A. Central Council Members and all A.C.Y.O.A. Chapter Chairmen on Friday, September 4th, 1981, at 5:30 in the evening, in the Marriott-O'Hare Hotel - site of the 1981 A.C.Y.O.A. General Assembly and National Sports Weekend.

We highly encourage your attendance and participation in the General Assembly as it marks the 35th Anniversary of the A.C.Y.O.A. - the National Youth Program of the Diocese of the Armenian Church of America.

We solicit your ideas and suggestions which come from many years of experience and dedication in the service of Christ and His Church. We are planning the future of the A.C.Y.O.A. which embodies the future of our Holy Church of Armenia. We hope that you are able to participate in that planning.

Kindly inform us if you will attend the reception. We look forward to the pleasure of your company.

Respectfully,

mes Masauano

James Magarian Executive Secretary A.C.Y.O.A.

R.S.V.P. by August 20th please 180 Olde Westford Road Chelmsford, Massachusetts 01824 (617) 256-7234

(Diocesan Letter-head)

1 August 81

To the Reverend Clergy:

You are cordially invited to attend a private reception for all Diocesan Clergy, ACYOA Central Council Members and all ACYOA Chapter Chairmen on Friday, September 4th, 1981, at 5:30 in the evening, in the Marriott-O'Hare Hotel - site of the 1981 ACYOA General Assembly and National Sports Weekend.

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Kindly inform us if you will attend the reception. We look forward to your company.

Respectfully yours,

JAMES MAGARIAN Executive Secretary A.C.Y.O.A.

RSVP August 20th 180 Olde Westford Road Chelmsford, MA 01824 (617-256-7234)

Armenian Church Youtth Organization Of America

Archbishop Torkom Manoogian, Primate

July 31, 1981

Ms Serena Egigian 2803 Glenview Royal Oak, Michigan 48073

Dear Serena:

This letter is to advise you and the delegates of the Detroit Chapter of ACYOA that the Central Council is in receipt of your chapter's letter dated July 6,1981. Traditionally, the Detroit Belegates have always been active, dedicated participants of the General Assembly. We hope that the concern expressed in this correspondence by the Detroit Delegates continues to be supportive of the efforts of the Central Council in its administration of the ACYOA.

This correspondence is in response to the concern expressed in your letter. The Central Council has spent much time addressing its financial problems. The topic of Fund-raising activities has been discussed many times. A review of our January 1981 meeting minutes will show that this question was addressed in depth and the Constitutional right and responsibility given to the Central Council (Article 13 Section 7) was mentioned. The feasibility of a number of alternative solutions was to be considered prior to exercising this right.

The question raised concerning outstanding financial obligations is being addressed by the council as it applies to all chapters, not just the 1980 Sports Weekend. Again, based on the Constitutional Article which was cited, the Central Council has developed a procedure for implementing this article in order to insure full compliance and completion of the outstanding obligations and full participation of the General Assembly by all chapters.

At our July meeting, the Central Council reviewed the Constitutional amendment which the Detroit Delegation is proposing in order to secure a permanent record of the activities of the General Assembly. The question of the method of election of the General Assembly Secretary was discussed. It is the opinion of the Central Council, President presiding, that the office of the General Assembly Secretary should continue to be elected. As it is our organization, it is stated that we should be responsible enough to administer to its needs. Therefore, We are asking that the Detroit Delegates consider



Central Council

Ms Serena Egigian July 31,1981 Page 2

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withdrawing this proposed amendment.

Kindly reconsider this amendment and respond by mail and/or phone. I look forward to your earliest reply.

Sincerely,

topchaian Michael

Michael G. Yapchaian Chairman A.C.Y.O.A. Central Council

C: Archbishop Torkom Manoogian Nancy L. M. Banks James Magarian



DIOCESE OF THE ARMENIAN CHURCH OF AMERICA, 630 SECOND AVENUE, NEW YORK, N. Y. 10016 212 686-0710

ARCHBISHOP TORKOM MANOOGIAN, PRIMATE

30 JULY 81

TO ALL CENTRAL COUNCIL MEMBERS:

Enclosed is the new ACYOA pamphlet that marks the first pamphlet printed about the National Organization in over a decade. Although it is general, it describes the Organization and its purpose. We hope that both Armenian and non-Armenian will find it informative. The Diocese is paying for the printing, and is currently considering other pamphlets for the various departments of the Diocese, including the ACYOA. (This particular one had to be prepared quickly while the typesetting equipment was still available to us.) New pamphlets will go into more detail, use polished stock, include photos and graphics, and some color. It all depends on money - as usual.

Chapter monthly fact sheets have gone out for the new year. We have been receiving some from chapters who had received the forms during visitations and at regional conferences. Included in the mailing were copies of the new pamphlet. Pamphlets will be sent to all pastors for public display and availability. They will also be on hand at the Assembly.

All Council members should be in touch with their respective chapters and parishes encouraging participation in the Assembly and Sports Wkd. Also, fulfillment of obligations to the Central Council should be stressed.

Fr. Nersess Jebejian, who was appointed Dean of the Theological Seminary of the Armenian Patriarchate of Jerusalem last year, has requested some time during the Assembly to make a presentation on the Seminary and the Patriarchate. This will involve slides and remarks. The intent is to expose the importance of the Patriarchate and Seminary, as well as encourage those interested to pursue religious vocations. This is an important area that has been neglected by the ACYOA in recent years. The Primate has granted permission for this presentation - but His Eminence has instructed that all plans be made through the Central Council (in terms of time allowed, place on the agenda, etc.). 20 to 25 minutes should be the maximum time allowed. Perhaps Wednesday evening is appropriate if enough of the delegates are present. This might complement the presentation on the Audio-Visual Educational Series...work is continuing to have it ready for the Assembly.

If anyone has extra ACYOA Stationary, kindly send it to 180 Olde Westford Road, Chelmsford, MA 01824 - as you can see we have run out. More stationary will be printed in September so as to not incur the expense while the current Council's books are still open. By now all Council Members should have been assigned committees and begun preparing outlines for committee discussion. Kindly send your first draft to the Executive Secretary before printing/copying. Comments will be made and it will be sent back to you immediately.

Work continues on the certificates ("Recognition" and "Sam Nersesian"). Certificates are an expensive item - especially when the typesetting is done outside. We are currently working on having the certificates ready by the Assembly as inexpensively as possible. Remember, only one certificate is given out each year for the Sam Nersesian Award recepient (<u>if</u> a nominee is worthy and selected), and only a few given to out-going CC Members, and perhaps one outstanding supporter of the Organization. This raises the cost - printing a few, but making them attractive.

Following the Assembly, the traditional Central Council meeting that takes place for transition purposes should have an appropriate room, and not use the room of the Primate if it is possible. All CC Members should prepare to inform the newly elected members of their duties and of the many problems and frustrations that can occur - as well as the many good feelings of accomplishment at the completion of a program and in serving the Church in general. Elections will be held, and out-going CC Members will be allowed to leave. Out-going members should not be present during elections or during any new business that the new Council may decide to take up if it is necessary and time allows.

Early Friday evening, a private reception shall take place for all Clergy, CC Members (out-going, current and newly elected), and Chapter Chairmen. Letters of invitation shall be sent out soon to the respective persons. The idea of a reception is part of an effort to increase communications and good relations between the three groups - clergy, council and chairmen. The coming year will see a greater emphasis on this on the part of the Executive Secretary (who is initiating the reception idea) and the Central Council.

Also, out-going CC members should speak with the newly elected CC members and encourage them to be responsible, deliberate and in touch with their respective chapters. Making them feel comfortable and secure in their position is an important role the out-going members should take on.

The Handbook proceeds slowly with the additional work and preparation necessary for the Assembly. It <u>might</u> be ready for the Assembly. As of this date, we have not received the minutes, nor have we received information on those chapters who have responded to the letter regarding their outstanding obligations. We must enforce those rules that are important to the stability of the National Organization. Let's try not to be too permissive in the event of irresponsibility.

If anyone is having any problems, we would like to hear from you if not, we look forward to seeing at the Assembly in Chicago !!

Most sincerely yours, DAMES MAGARIAN **Executive Secretary** ACYOA

Milli fle AVFIMEINIEIN CHUIPCH YOUUTH OFFIER IZAID of America

For

Archbishop Torkom Manoogian, Primate

14 July 81

S FERENCE

TO: ALL ACYOA CENTRAL COUNCIL MEMBERS

SUBJECT: Past Meeting and Upcoming Assembly

Although the entire ACYOA Central Council was not able to participate in the most recent meeting held at Ss. Vartanantz Armenian Church in Chelmsford, MA, we did accomplish a great deal of work and finished our scheduled agenda items. There was a good exchange of positive and well thought out ideas during periods of discussion. We set a tone of progress and enthusiasm that should be carried into the General Assembly of the Organization in September. Let's consider this last meeting of the current Council as the end of the year's work draws near.

All Council members should be aware that all materials for the Assembly should first be sent to the Primate and Executive Secretary before printing the numerous copies for the delegates (i.e. Council Report, proposals, outlines, financial reports, etc., etc.). Outlines and guides for the committees of the Assembly should be prepared. Each Council member should take one of the committees and prepare for it accordingly. The Council Chairman should assign with suggested ideas to be included in the committee guide sheets.

We should also be considering possible nominees for the various positions of the Assembly, as well as on the Council. Nominees should not be considered because they have many years in the Organization, or have been popular in past years; but rather those who have a sincere desire to participate in a very responsible position over the next year (or two). We need individuals who will sacrifice time and energy for the Organization - to see it grow, continue in its service to the Church, and nurture its members in the faith and culture that has been a part of history for nearly 3,000 years. We need young blood, new ideas, refreshing energy, and a certain innocence that ushers in ideals and hope.

As we prepare for the Assembly, let us consider the importance of our work in the whole picture of the Church - and not simply as an ancillary organization of the Diocese. Good luck. We look forward to seeing you at the Assembly in Chicago. Please keep in touch and do not hesitate to contact us. May God Bless you all and grant you mercy.



Sincerely yours,

MIDA **ŤAMES** MAGARIAN Executive Secretary

Central Council

Armenian Church Youth Organization Of America

Archbishop Torkom Manoogian, Primate

30 June 81

ALL Central Council Members

SUBJECT:

TO:

Chapter Handbook

As you know, we have discussed the production of a handbook for the Chapters of the ACYOA. We have gathered information and reference materials for the publication, and now plan to make a final draft.

Enclosed is the table of contents/outline for the handbook. If you feel that there is a need to add to the contents, kindly define the item and forward it as soon as possible. It should be noted that the handbook is <u>not</u> another form of the Constitution, nor is it open for use as such. It is merely a guide and help to the leadership and membership of the chapter to organize and operate as well as possible in the given situation. As all the chapters present different and sometimes unique situations, the handbook will be helpful, especially with inexperienced members.

You may bring your suggestions with you to the ACYOA Central Council meeting on July 11th, or forward them. Kindly attend to this immediately if you have any suggestions. We would like to have the first edition of the handbook prepared by the ACYOA General Assembly.

Executive Secretary Central Council

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- ACYOA CHAPTER HANDBOOK
- Basic Outline

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- I. Cover and design
- II. Primate's Message
- III. Forward (Central Council)
- IV. Brief Preface
- v. The Organization

a)purpose b)role in the Diocese c)structure

> 1- Primate 2- Executive Secretary

- 3- General Assembly
- 4- Central Council
- 5- Regional Conferences
- 6- Chapters
- 7- Membership
- VI. Chapters

a)organizing b) executive committee c) officers

1- President

- 3- V. Chairman
- 4- Recording Sec.
- 5- Corresponding Sec.
- 6- Treasurer
- 7- Publicity Coordinator
- 8- Religious Coordinator
- 9- Cultural Coordinator
- 10- Athletics Coordinator(s)
- ll- Advisor(s)
- 12- Delegates

VII. Suggestions and Ideas

- VIII. Model Minutes
- IX. Preparing News Releases

a)general b) publicity directory

- х. Membership Committee
- XI. Preparing for the Annual Chapter Membership Meeting
 - a)general b) suggested agenda
- XII. Programs
 - a) national b)regional c)local
- XIII. Church Information
 - a) greeting clergy
 - c)useful information
- Lecture/Discussion/Debate Topics a) religious b)cultural
- XV. Calendar

a) organizational b) programs c)events (suggested)

How To Budget How To Run & Function

- b) prayers
- XIV.

- 2- Chairman

Armenian Church Youth Organization of America

Archbishop Torkom Manoogian, Primate

30 June 81

FRANK STONESON Executive Director Diocese of the Armenian Church 630 Second Avenue N.Y.C., N.Y. 10016

Dear Mr. Stoneson,

Enclosed is a preliminary outline regarding my thoughts on a regional administrative operation. Although my perspective is oriented toward youth in general, I feel that a similar outline can be geared for the Department of Religious Education, as well as the Armenian Language Eduacation Department.

Although the outline is sketchy and somewhat vague, I feel that if we were to discuss this further, we could fill in the details and work on a viable brief describing regional administrative operations.

I look forward to hearing from you and hope that this outline has been somewhat helpful.

Sincerely yours, mes Magain **JAMES** MAGÁRIAN Executive Secretary Enclosures c.c. Primate V

Central Council

Avrimentian Church Youth Organization of America

Archbishop Torkom Manoogian, Primate

29 JUNE 81

Your Obedient Servant,

Ingarian

His Eminence ARCHBISHOP TORKOM MANOOGIAN Primate - Diocese of the Armenian Church 630 Second Avenue N.Y.C., N.Y. 10016

Your Eminence:

I should like to submit the following information for consideration:

In the past year, as I have visited a number of parishes, I have noted that in most cases, an accurate and up to date youth listing does not exist. At best, most have a Church School, Armenian School, or ACYOA listing, usually inaccurate and out-dated. It would be safe to guess that most of our parishes do not know how many Armenian youths they have within the limits of their jurisdiction.

In Chelmsford, with the assistance of the Pastor's Secretary, I have developed an efficient means fo establishing a workable master youth listing. With Your Eminence's permission, I should like to introduce this method (which is really simplistic) to parishes for their use and for our reference and use as well. Enclosed is an example of a standard means of maintaining an accurate and efficient master youth list.

However, in developing the methodology, and compiling the list, we discovered two interesting statistics. One, that we have at least 50 percent more youths within the parish than we knew of, and two, that there has been a startling decline in the birthrate over the past seventeen years.

I am not aware of any program in the Diocese that deals with vital statistics (births, deaths, baptisms, marriages, etc.). I feel that this area should be addressed and given consideration as we plan educational and youth oriented programs. The enclosed sheet provides some of the statistics regarding the drop in the birth rate.

I should like to introduce the standard master youth listing system as soon as possible. As I do not anticipate a dramatic response or immediate institution of the system, the sooner the research is begun the sooner we may up date our out-dated mailing lists.



At Your Eminence's earliest convenience, kindly respond to the enclosed and advice accordingly.

Enclosures

c.c. Frank Stoneson

Central Council

Arrmeniem Church Youth Organization of Almerica

Archbishop Torkom Manoogian, Primate

May 9, 1979

Dear Mrs. Nersesian:

On behalf of the Central Council of the Armenian Church Youth Organization of America, its membership, and myself, please accept our deepest sympathy over the loss of your beloved son.

This past weekend the ACYOA held its Chairman's Roundtable in conjunction with our Church's Annual Assembly at Chelmsford, Massachusetts. It was there on Saturday that most of us learned of our loss.

Father Michael Buttero, who presided over the meeting, said a prayer in memory of Sam. After of moment of silence the meeting started.

An air of solemnity prevailed throughout the all day meeting. Those who did not know Sam personally, as well as those who like myself did, realized that we had not only lost a true Christian, but a brother as well.

One of the young men there; Harry Der Assadourian, son of Der Hayr Vartan Der Assadourian, of New Britain, Connecticut, is giving a trophy to the ACYOA in memory of your son Samuel W. Nersesian. The trophy will be given Annually to the ACYOA member who most closely displays the Christian qualities that Sam had.

In addition, the Chairman's Roundtable has recommended to our General Assembly that Annually two scholarships be provided in the memory of Sam for the Saint Nersess Deacon's Training Program. This will be discussed at the General Assembly Labor Day Weekend in Wisconsin, and I am positive it will carry through.

Mrs. Nersesian, I had the priviledge of meeting your son on the two occasions I visited with the Holy Shoghagat Armenian Church. As I write you I picture him as he was during the Consecration of your Church last November. I truly liked Sam and promise I will never lose the image I had last November when I saw him, and now as I write of him.

With deepest sympathy:

George W. Tash jian

George W. Tashjian National Youth Director

Central Council

April 13, 1981

Mr. James Magarian 99 Pond Street Tyngsborough, Massachusetts 01879

Dear James:

This is to confirm our phone conversation concerning the payment of your ACYOA expenses as Executive Secretary.

These will be paid by our office hereafter, on submission of your itemized costs each month, with the sum substracted from our allocation to the Central Council.

I had thought of initiating this change at the conclusion of the ACYOA fiscal year on June 30. It might, however, be best to effect the change immediately in order to prevent any confusion that might be caused by the change in the office of Executive Director.

A copy of your cost statement can be sent to the Treasurer of the Central Council for her records.

Sincerely,

Jack Antreassian

c.c. Treasurer, Central Council ACYOA

Airmenian Church Youth Organization Of America

Archbishop Torkom Manoogian, Primate

23 March 81

JACK ANTREASSIAN Interim Executive Director Diocese of the Armenian Church 630 Second Avenue N.Y.C., N.Y. 10016

Sova Yayr 312/328/7207

Dear Jack,

It was a pleasure to have the opportunity to exchange some ideas and concerns regarding the youth of our Diocese during my last trip to New York City. I hope that during your appointment you will meet with success and are able to keep the many operations of the Diocese in motion.

As I had discussed with Syraun, I would like all financial operations regarding the Executive Secretary to the ACYOA to come from the Diocese. At present, I receive my salary checks from the Diocese, but expenses/reimbursements come from the Central Council. This has been a problem due to financial considerations on the part of the Council. Many times, I have been forced to to carry-over several hundred dollars while the Council tries to find money to cover their obligations. My financial situation does not allow me such a practice, and many times I have been left very tight. Like the other Diocesan Staff members, I feel that reimbursement of my expenses should come from my employer. Ι would like you opinion on this matter. At the moment, I am waiting for a check from the Council for expenses incurred during the month of January. This is not the proper way of transacting such financial situations. I can appreciate when the Council has no money (as well as the Diocese for that matter), however, as the situation stands, I cannot budget my own expense account. For me to schedule parish visitations, as well as make materials purchases, etc., I must be able to administer and budget the expense allotment and be reimbursed within a reasonable amount of time.

Thank you for your time, Jack, I look forward to hearing from you.

Sincerely, James Mas JAMES MAGAR



Central Council

Armenian Church Youtth Organization of America

Archbishop Torkom Manoogian, Primate

11 August 81

WELCOME HOME FROM YOUR TRAVELS IN THE HOLY LAND !!

We hope that your trip to the Holy Land and "Armenian Jerusalem" fulfilled all your expectations about the Middle-East and the Holy City. Certainly there were many surprises, unexpected happenings and delights that you will remember forever.

You are now a part of that special group of people who have journeyed to Jerusalem on pilgrimages, fulfilling vows and sometimes waiting a lifetime to pray at the Holy Places of Christendom. For centuries Armenians have gone to Jerusalem in search for the peace and communion with God that can only be found there. Althought times have changed greatly from the days of our ancestors, that special peace and communion can still be found. We hope that for a few moments, you too found that special peace - among the hustle and bustle of an over-active and highly energetic city of diverse peoples and faiths.

We would like to request that you send to us your comments and feelings about your trip and the program, as well as suggestions for future programs. As you know, this is the first ACYOA Armenian Studies Program to Jerusalem. We would like your input and suggestions to enable us to improve as each year a group of American-Armenians make the journey. Kindly use the following outline to complete your evaluation:

- 1- What did you like about the program (tours, lectures, ...)?
- 2- What did you like least about the program?
- 3- Which lectures were the most beneficial for you? Which were not?
- 4- Please share some of your most memorable experiences.
- 5- Knowing what you now know about traveling in the Middle-East, what would you suggest to next year's group?
- 6- If you were planning a program such as this, what would you include, delete, add, etc...?
- 7- Please make any additional comments positive and negative.

We appreciate your help and look forward to hearing from you soon. Kindly send your evaluations and comments to: 180 Olde Westford Road, Chelmsford, MA 01824.



Have a nice summer.

Sincerely yours, JAMES MAGARIAN

Executive Secretary

Central Council

10 August 81

Rev. Father Michael Buttero Director - ASP Jerusalem - "The Holy City" Tour 58-45 Oceania Street Bayside, Wueens, N.Y. 11364

Rev. Fr. Michael:

Welmome bakk ! I trealy hope that allwent well with the trip and that the participants, as well as yourself, had an enjoyable and membrable time.

Enclosed is a letter that has been sent to all participants asking them to make an evaluation of their trip and program, including sheir suggestions for next year. I have asked them to send their evaluations to my office. If you would like to see them, kindly let me know and I'll send you copies.

I imagine that you must be somewhat tired. This being the forst ASP to the Holy Land in many years may have been met with a number of problems - I hope that their weren't boo many.

After you've had a chance to rest and **selax**, kindly make your report according to the provided outline I sent last month. You may add to it as necessary.

On behalf of the ACYOA and the Doccese, I wish to thank you for your efforts in helping to make this program a reality. We feel that in the future, this particular program will grow and be very successful. Your report will certainly help us in designed a most complete and worthwhile Armenian Studies Program to the Holy Land. Again, thank you.

Respectfully yours,

JAMES MAGARIAN Executive Secretary A.C.Y.O.A.

5 August 81

REV. FATHER DAJAD DAVIDIAN Pastor - St. James Mrmenian Church 465 Mt. Auburn Street Watertown, MA 02172

Rev. Fr. Dajad:

In a recent discussion with the Executive Director **af** the Diocese, your name was introduced as having been involved with the proposed "regionalization plan" for the Diocese. (Watertown proposal at the 1981 Diocesan Assembly.)

I would like to discuss **tha**rvarious considerations involved with regional planning with you, as regards youth programming, as well as Diocesan programming in general.

At your earliest convenience, kindly contact me so that we may set up an appointment wherein we may discuss the above and begin the initial stages of a regional approach to Dioceaan planning and program execution.

I may be reached during the day at 256-7234, or in the evening at (603) 888-4061.

I look forward to meeting with you.

Sespectfulty yours,

JAMES MAGARIAN Executive Secretary ACYOA

3 August 81

CHARLES BABIKIAN Chairman - 1981 ACYOA National Sports Weekend Committee 816 Clark Street Ewisagop,IL 60201

Dear Chattes,

We are please to accept your invitation to attend the 12th annual Armenian Church Youth Organization of America General Assembly and National Sports Weekend, September 2-7, 1981, at the Chicago-Marriott-O'Hare Hotel.

We are certain that the long hours of preparation and work on the part of your committee will only result in a highly successful weekend for the entire National Organization.

Enclosed are the necessary forms for proper registration for my wife and I.

WE look forward to seeing you on Chicago.

Sincerely yours,

JAMES MAGARIAN Executive Secretary ACYOA



DIOCESE OF THE ARMENIAN CHURCH OF AMERICA, 630 SECOND AVENUE, NEW YORK, N. Y. 10016 212 686-0710

ARCHBISHOP TORKOM MANOOGIAN, PRIMATE

1 August 81

TO ALL A.C.Y.O.A. CHAPTER CHAIRMEN:

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We highly encourage your attendance and participation in the General Assembly as it marks the 35th Anniversary of the ACYOA - the National Youth Program of the Diocese of the Armenian Church of America. We solicit your ideas and suggestions as we plan the future of our Organization - which in fact is the future of our Holy Church.

Kindly inform us if you will attend the reception. We look forward to seeing you.

Sincerely. garce

JAMES MAGARÍAN Executive Secretary A.C.Y.O.A.

RSVP August 20th 180 Olde Westford Road Chelmsford, MA 01824 (617-256-7234)



ARMENIAN CHURCH OF AMERICA, 630 SECOND AVENUE, NEW YORK, N. Y. 10016 212 686-0 THF

ARCHBISHOP TORKOM MANOOGIAN, PRIMATE

1 August 81

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We hope that you will be able to attend and encourage our clergy and chapter chairmen to carry-on our work as we strive to attain the goals of our Organization.

This Assembly marks the 35th Anniversary of the ACYOA - the National Youth Program of the Diocese of the Armenian Church of America. We more than appreciate the work of those of you who have fulfilled your terms in office, and feel confident in those members who are continuing as component parts of the ACYOA Central Council.

Kindly inform us if you are not able to attend. We look forward to seeing you.

Sincerely.

Executive Secretary - ACYOA

30 July 81

His Eminence ARCHBISHOP TORKOM **MANGO**GIAN Primate - Diocese of the Armenian Church **96** America 630 Second Avenue N.Y.C., N.Y. 10016

Your Eminence:

For your information and reference, the enclosed was sent to all ACYOA EentralCOouncil Members. It serves to inform the Council of recent events and to update our work.

Your obedient servant,

JEMES MAGARIAN



DIOCESE OF THE ARMENIAN CHURCH OF AMERICA, 630 SECOND AVENUE, NEW YORK, N. Y. 10016 212 686-0710

ARCHBISHOP TORKOM MANOOGIAN, PRIMATE

30 JULY 81

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All Council members should be in touch with their respective chapters and parishes encouraging participation in the Assembly and Sports Wkd. Also, fulfillment of obligations to the Central Council should be stressed.

Fr. Nersess Jebejian, who was appointed Dean of the Theological Seminary of the Armenian Patriarchate of Jerusalem last year, has requested some time during the Assembly to make a presentation on the Seminary and the Patriarchate. This will involve slides and remarks. The intent is to expose the importance of the Patriarchate and Seminary, as well as encourage those interested to pursue religious vocations. This is an important area that has been neglected by the ACYOA in recent years. The Primate has granted permission for this presentation - but His Eminence has instructed that all plans be made through the Central Council (in terms of time allowed, place on the agenda, etc.). 20 to 25 minutes should be the maximum time allowed. Perhaps Wednesday evening is appropriate if enough of the delegates are present. This might complement the presentation on the Audio-Visual Educational Series...work is continuing to have it ready for the Assembly.

If anyone has extra ACYOA Stationary, kindly send it to 180 Olde Westford Road, Chelmsford, MA 01824 - as you can see we have run out. More stationary will be printed in September so as to not incur the expense while the current Council's books are still open. By now all Council Members should have been assigned committees and begun preparing outlines for committee discussion. Kindly send your first draft to the Executive Secretary before printing/copying. Comments will be made and it will be sent back to you immediately.

Work continues on the certificates ("Recognition" and "Sam Nersesian"). Certificates are an expensive item - especially when the typesetting is done outside. We are currently working on having the certificates ready by the Assembly as inexpensively as possible. Remember, only one certificate is given out each year for the Sam Nersesian Award recepient (<u>if</u> a nominee is worthy and selected), and only a few given to out-going CC Members, and perhaps one outstanding supporter of the Organization. This raises the cost - printing a few, but making them attractive.

Following the Assembly, the traditional Central Council meeting that takes place for transition purposes should have an appropriate room, and not use the room of the Primate if it is possible. All CC Members should prepare to inform the newly elected members of their duties and of the many problems and frustrations that can occur - as well as the many good feelings of accomplishment at the completion of a program and in serving the Church in general. Elections will be held, and out-going CC Members will be allowed to leave. Out-going members should not be present during elections or during any new business that the new Council may decide to take up if it is necessary and time allows.

Early Friday evening, a private reception shall take place for all Clergy, CC Members (out-going, current and newly elected), and Chapter Chairmen. Letters of invitation shall be sent out soon to the respective persons. The idea of a reception is part of an effort to increase communications and good relations between the three groups - clergy, council and chairmen. The coming year will see a greater emphasis on this on the part of the Executive Secretary (who is initiating the reception idea) and the Central Council.

Also, out-going CC members should speak with the newly elected CC members and encourage them to be responsible, deliberate and in touch with their respective chapters. Making them feel comfortable and secure in their position is an important role the out-going members should take on.

The Handbook proceeds slowly with the additional work and preparation necessary for the Assembly. It <u>might</u> be ready for the Assembly. As of this date, we have not received the minutes, nor have we received information on those chapters who have responded to the letter regarding their outstanding obligations. We must enforce those rules that are important to the stability of the National Organization. Let's try not to be too permissive in the event of irresponsibility.

If anyone is having any problems, we would like to hear from you if not, we look forward to seeing at the Assembly in Chicago !!

> Most sincerely yours, JAMES MAGARIAN Executive Secretary ACYOA

Arringentein Church Youtth Organization of Almerica

Archbishop Torkom Manoogian, Primate

March 4, 1981

Ms. Syraun Palvetzian Diocesan Executive Director Diocese of the Armenian Church of America 690 Second Avenue New York, New York 10016

Dear Syraun,

During the last Central Council Meeting held in New York, you had assured me, and the rest of the Central Council, that I would be receiving a copy of all of the bills which were paid by the Diocese(from January 1, 1980-December 31, 1980) on behalf of the ACYOA Seniors. To date, I have not yet received these bills.

In order to properly account for the balance of our Diocesan Subsidy to the General Assembly, these bills are of utmost importance. Without them, the Gentral Council cannot adequately reply to the many questions which will most likely, be directed toward this point. A proper financial report must also contain an explanation of unusual income, expenditures, and otherwise inusual occurrences. The reduction of the ACYOA subsidy by the amount of bills paid by the Diocese on behalf of the ACYOA would qualify in this category.

I must also conclude that the Diocese has not spend any monies on behalf of the ACYOA during the time elapsed in 1981, until such bills are received. In actuality, the <u>Diocese should not even be paying these bills; they should</u> <u>be forwarded to the Central Council Treasurer who will then make the payment</u>. I would greatly appreciate if this procedure is followed. It would enable the Central Council to more accurately determine its actual expenditures, and projected budgetary limitations. Otherwise, the ACYOA budget becomes a useless burden.

The financial reports for the months of January and February, 1981 have been delayed because of the fact that the Monthly Statements from the bank and broker have not yet been received; without such statements an accurate accounting of our funds sannot be made. It is far better to provide the Discess with accurate information. I have taken action regarding the proper forwarding of these aformentioned statements; I was told that Mr. Magarian would be forwarding them to me. However, if he must come to New York to do so, I was wondering whether it was possible for the Diocesan Offices to forward these financial statements to me. In this way I would not have to depend upon the Executive Secretary to

make a special trip to New York to obtain the necessary materials. Please advise.

Central Council

Ms. Symaun Palvetzian March 4, 1981 p, 2

Nonetheless, the reports for January and February are complete, except for the information needed to reconcile and update the securities and bank balances. As soon as this miterial is received, you will be receiving, in turn, the SCTOA Monthly Statements.

Thank you for your time and consideration. I anticipate a speedy reply to the matters discussed above.

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Sincerely,

Sona (gzijian Treasurer-Central Council

cc. Michael Yapchalan James Nagatian